

## Article

# People or Systems: Does Productivity Enhancement Matter More than Energy Management in LEED Certified Buildings?

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**Abstract:** This study examines the impact of energy management and productivity-enhancing measures, implemented as part of LEED Existing Buildings Operations and Management (EBOM) certification, on source energy use intensity and rental premiums of office spaces using data on four major US markets. Energy management practices, comprised of commissioning and advanced metering, may reduce energy usage. Conversely, improving air quality and occupant comfort in an effort to increase worker productivity may in turn lead to higher overall energy consumption. The willingness to pay for these features in rental office buildings is hypothesised to depend not only on the extent to which productivity gains enhance the profits of a commercial tenant but also on the lease arrangements for passing any energy savings to the tenant. We apply a difference-in-differences method at a LEED EBOM certification group level and a multi-level modelling approach with a panel data structure. The results indicate that energy management and indoor environment practices have the expected effect on energy consumption as described above. However, the magnitude of the achieved rental premiums appears to be independent of the lease type.

**Keywords:** green certification; energy efficiency; commercial real estate; energy performance gap



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## 1. Introduction

The commercial real estate sector contributes significantly to climate change as it is responsible for approximately 18% of greenhouse gas emissions in the UK and 29% in the US [1,2]. Despite extensive government-led efforts to decarbonise the industry by providing financial support for retrofitting the existing building stock, numerous studies conclude that these one-off structural solutions will not deliver energy savings to their fullest potential. According to the OECD/IEA report [3], many buildings have been designed and built using very efficient technologies and systems, recognised with awards such as LEED Platinum [4]. However, some often fail to meet their intended energy saving objectives and use up to three times their projected energy usage levels [5]. Bridging the energy performance gap between projected and measured performance is critical to ensuring the building sector delivers on its greenhouse gas emissions reduction targets [6]. Many researchers and industry players emphasise the need to start looking beyond “hard” building interventions towards “soft” measures that target facilities management and building occupants [7].

The primary reasons for the existence of the energy performance gap are (1) occupants using more energy than implied by the design features, (2) more occupants than originally foreseen, and (3) energy-efficient technologies failing or degrading [8]. This paper focuses on measures that address the third factor, which is more likely to occur in properties that are operated in a “fix and forget” manner. Mechanically ventilated buildings, which have become the new norm in response to meeting tenants’ demand for optimum comfort conditions, possess a range of features that require routine adjustment and fine-tuning, such as temperature set points and control schedules. Many systems installed in green/high performance buildings are becoming increasingly reliant on software, which requires

regular upgrades in order to keep up with changes in the internal environment [9]. Without maintenance and monitoring of these complex systems, excessive energy losses can arise and unnecessarily drain cash flows. It has been reported that while poor operational practices can increase energy consumption in the range of 49–79%, good practices can reduce it by 15–29% [10,11].

A proactive approach to a building's facilities management can minimise the adverse effects of technological failures. Additionally, it can help to address some of the unpredictable aspects of human behaviour in buildings where occupants have greater control over operating systems such as temperature, ventilation, lighting, and hot water [12]. Effectively, facilities management can act as a bridge between occupiers' need for optimum comfort conditions and landlords' energy consumption objectives [13]. Operational flaws may not only result in higher than necessary energy levels but also create an environment of an "unhealthy" building, issues which a proactive facilities management would address simultaneously. In certain situations, there may be a conflict between these areas, such as when a building has an insufficient external air supply; fixing this problem would enhance interior environmental quality but may raise energy usage. With workforce being the most substantial expense for commercial occupants, prioritisation of these measures in an effort to boost employee productivity may therefore compromise energy reduction efforts.

The aim of this paper is to juxtapose these operational elements, which are embedded in the LEED EBOM scorecard, and investigate their impact on energy consumption and rental premiums. Specifically, we evaluate whether the emphasis on indoor environment (air quality and comfort) influences energy consumption adversely, while energy management processes (commissioning and advanced metering) result in energy savings. We then analyse whether a rental premium in a LEED EBOM building is the product of the achieved energy savings (if any), productivity-enhancing features, or both. In the following paragraphs, we introduce the LEED EBOM programme and its underlying scorecard features that are of interest to this study; consequently, we analyse previous studies related to this field and present our hypotheses.

### *1.1. LEED Existing Buildings Operations and Management (EBOM)*

There are many green classification systems adopted by owners to signal buildings' environmentally friendly design, construction, and operation process that result in enhanced indoor environmental conditions for their occupants and reduction in the utilisation of natural resources [10,14]. LEED, which stands for Leadership in Energy and Environmental Design, remains the most widely used green building rating system in the world. LEED acts as a third party that verifies performance of buildings across a range of environmental themes [15]. While most LEED assessment schemes relate to energy consumption levels predicted during the design stage, as a response to failing to address in-use building operations, LEED Existing Building Operations and Management (LEED EBOM) system was officially launched in 2004 [16]. This rating system puts great emphasis on activities under the control of the facilities management and presents an opportunity for earning credits in water efficiency, energy performance, commissioning, and green cleaning [17]. Tracking of environmental performance is at the core of this system, since a building will lose its certification after five years should it fail to demonstrate empirically that its key performance indicators are congruent with LEED EBOM certification.

This study undertakes a quantitative analysis of building inventory credits to assess the impact of energy and atmosphere (EA) and indoor environmental quality (IEQ) practices. Among practices deemed to reduce the risks associated with operating heating, ventilation, and air conditioning (HVAC) and automation applications are commissioning and metering. Improved commissioning is known for delivering operational savings, identification of installation flaws, addressing occupant discomfort, enhancing indoor air quality and thermal comfort, prolonging equipment lifespan, and many other benefits [18]. In order to gain points in this category, engagement with a professional consultancy is required that helps to verify if there are discrepancies between the design intents and

owner's needs [19]. LEED EBOM scorecard encompasses commissioning during various stages such as investigation and analyses, implementation, and ongoing commissioning. Meanwhile, accurate quantification of energy use can be enabled by installing metering equipment. Such equipment provides ongoing accountability for building energy use over time and enables verification of energy savings [20].

Improved indoor environmental quality (IEQ) is another critical component of green building design since it has been positively associated with self-assessed employee productivity [21]. A summary of 15 case studies related to this theme reports that, on average, higher indoor air quality is associated with a 0.5–11% rise in employee productivity, while access to daylight increased productivity in the range of 5–15% [22]. Air quality problems such as inadequate ventilation and chemical pollutants from indoor and outdoor sources are seen as major contributors to what has been identified as Sick Building Syndrome (SBS). LEED EBOM certification stresses the importance of comfort conditions facilitated by granting individuals greater control of indoor temperature settings as well as access to natural daylight and views. Thermal comfort is often considered the most important component in achieving overall indoor air quality [23]. Complaints about being excessively hot or cold are frequently accompanied by headaches, tiredness, and mucosal irritation—all of which can have severe adverse impacts on productivity [24]. Continuous monitoring of air temperature and humidity accompanied by periodic measurements of air speed and radiant temperature are required by LEED to address the conditions experienced by occupants.

### *1.2. Energy Consumption of Green Buildings*

The nimbus of green buildings regarding their energy-saving credentials is not unequivocally supported by empirical evidence. Early work, such as a study conducted by Turner and Frankel [25], did show some promising findings regarding energy use. Examining a sample of 552 properties (of which 121 are LEED certified), the median energy use intensity of LEED buildings was 32% lower than the mean EUI in the Commercial Buildings Energy Consumption Survey (CBECS). Despite being one of the most comprehensive studies in this field, the lack of rigorous statistical analysis casts doubt on the validity of the findings [26]. Newsham, Mancini, and Birt [27] use the same dataset and provided a supplemental statistical analysis to this study, showing that LEED buildings delivered an 18–39% reduction in energy use. Similarly, Baylon and Storm [28] found that the average energy used per square foot in 12 LEED buildings is 10% lower than 39 non-certified buildings.

However, later work has shown that LEED buildings do not necessarily consume less energy than their non-certified counterparts [29]. At least eight peer-reviewed studies published since 2009 have examined the energy use of LEED buildings, none of which supported the conclusion that they use less energy than non-certified buildings. This conclusion applies to studies focusing on source as well as site energy use intensity [30–32]. Scofield [33] revisited the earlier studies by Turner and Frankel [25] and Newsham et al. [27], and after performing further statistical analysis on the same dataset, found no energy savings in LEED buildings. A source of disagreement is the comparison of median and mean values, which allowed LEED buildings to appear more efficient when compared to CBECS-rated structures. These disparities in the results can however be attributed to a variety of factors, including the research design used to determine energy efficiency, the design orientation of the LEED criteria, the LEED certification design, differences in the time of construction of the buildings, and unexpected occupancy numbers and energy uses [26]. Overall, the existing literature does not provide conclusive evidence that green-certified buildings have smaller carbon footprints in operation than similar non-certified buildings.

### *1.3. Rent Premium in LEED Buildings*

Green office buildings are known to provide financial and non-financial advantages to owners through a number of channels, resulting in property and rental premiums, higher

occupancy rates, and a favourable corporate social responsibility image [34]. A tenant's willingness to pay higher rents in certified buildings may be due to perceived improvement in productivity since employee costs represent about 90% of the total business costs for a typical tenant in an office building [35]. Out of the 39 peer-reviewed and published papers in this field commissioned by the Department of Energy, 27 papers consistently report a positive association between green building certifications and rents: rental premiums for LEED and Energy Star are estimated to be about 5% and in some cases fluctuated up to 20% [36–42]. These premiums are dynamic over time, space, and market segment [43,44]. Among the few studies specifically looking into the effect of LEED EBOM, this paper's primary focus, a 7.1% rental premium is uncovered [45].

There is still a lack of consensus relating to the impact of sustainability certification on operating expenses [46]. Additionally, less apparent is whether the reported premiums are the result of some underlying building characteristics leading to such certifications (i.e., green attributes such as energy and water efficiency) or the designations and labels themselves [42]. Using a revealed preferences approach, the effects of some specific factors such as air quality, efficient systems, and recycling have been investigated alongside the presence of LEED certification by Robinson, Simons, and Lee [34]. The labelling effect itself is found to be the most valued characteristic, followed by water conservation, access to natural light, and efficient heating, ventilation, and air conditioning (HVAC). These findings largely support these authors' earlier work that used a stated preferences method: the highest ranking green features are all oriented towards space users such as natural light, proximate public transportation, indoor air quality, and localised temperature controls [34].

The majority of previous studies measure the effect of certification using a hedonic pricing model, laid out by Rosen [47]. Such studies tend to be cross-sectional, with only a few employing a pooling approach using longitudinal data [37,48]. Cross-sectional methods are not able to address omitted variable bias: since the measured certification effect is likely to be correlated with other premium features of a building, it is vital to use methods that isolate the effect of certification from other confounding variables [42]. Similarly, failure to account for energy-expending features bundled with LEED EBOM certification, such as higher quality finishes and amenities, would result in the estimated effect suffering from a positive bias in energy consumption. Therefore, there is still substantial scope for studies that utilise panel and quasi-experimental methods to verify the existence of a green premium as well as demonstrate the benefits of green certification, if any [42].

#### *1.4. Mechanism and Hypotheses*

Before examining the effect of energy efficiency and productivity-enhancing operating features, the impact of the LEED EBOM certificate is analysed both in terms of energy consumption and rent. As a baseline case, we compare the average energy performance of LEED EBOM buildings to a non-certified building group, expecting that LEED EBOM buildings consume less energy in the post-certification period. To echo the findings of previous studies reporting that green certificates correlate with increased economic value, a LEED EBOM certification premium is anticipated. The premium is expected to depend at least partially on the lease provisions for utility payments. If tenants pay directly for their energy, they will also benefit directly from any savings, whereas benefits tend to accrue to landlords when a bulk rate is charged, or utility costs are not separated from the overall payable rent.

We then proceed with analysing the impact of scorecard features on energy consumption:

**Hypothesis 1 (H1).** *Energy management practices reduce the energy consumption of an office building.*

**Hypothesis 2 (H2).** *Indoor environment management practices increase the energy consumption of an office building.*

The effect of the same variables on rental premia is explored in the second part of the analysis. Since the primary beneficiary of increased operating efficiency is the tenant in net leases where this party pays for utilities, a rental premium is expected in the presence of active energy management practices, should we find empirical support for Hypothesis 1.

**Hypothesis 3 (H3).** *Rental premiums in leases where tenants pay for utilities increase proportionally to their energy management scores.*

Since indoor environment features should positively influence employee productivity, we hypothesise that:

**Hypothesis 4a (H4a).** *Higher indoor environment scores translate into a larger rental premium in all lease types.*

However, this effect would be dampened in net lease structures to reflect increased utilities expenses should we find evidence in support of Hypothesis 2.

**Hypothesis 4b (H4b).** *The premium effect associated with higher indoor environment scores is reduced in lease structures where the tenant pays for utilities.*

## 2. Data

The empirical analysis draws on an integrated database that combines LEED scorecard information obtained from the US Green Building Council with municipal benchmarking reports and the Green Building Information Gateway (GBIG) [49–54]. Lease and building characteristics are obtained from CompStak and CoStar, respectively [55,56]. Table 1 provides a list of all datasets and the main variables constructed for the analysis. Further insight into the variables and their descriptive statistics can be found in Table A1 and in Figures A1–A4 in the Appendix A.

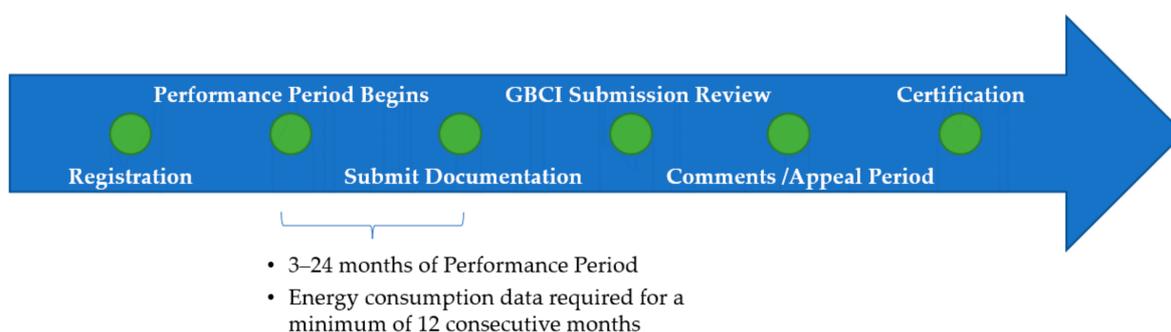
**Table 1.** Summary of data sources.

Data	Measures	Sources
Energy Consumption	Weather normalised source energy use intensity	Municipal benchmarking reports from 2011–2019
LEED	LEED certification status for all types of LEED certification Energy management and indoor environment scores	USGBC Project Data (2011–2019), downloaded separately for each project High-level data on the certification status for all project types is downloaded in batch from the USGBC website
Lease Data	Achieved starting rent per square foot Lease terms and concessions	CompStak (2011–2019)
Building Characteristics	Vacancy rates Building size, number of storeys, construction material, etc.	CoStar (2011–2019) CompStak (2011–2019)
Other Environmental Data Sources	Checking of environmental data (energy and LEED status)	The Green Building Information Gateway (GBIG)

Address data such as building name, street name, and zip code are used to identify matching building pairs between these datasets. String comparison of addresses is undertaken in Excel using fuzzy matching, which generates a matching score specifying the

closeness of the identified match. Matches below the 90% threshold are discarded. The time dimension is incorporated using lease execution and certification dates, which help to establish whether a given lease applies to a building with LEED EBOM certification. We assume the lease execution date must either coincide with or occur in a period later than the date of certification for a given building. Unlike other types of LEED certifications, LEED EBOM is only valid for five consecutive years after the date of certification, while LEED's design-stage labels do not expire. In the absence of any reported information on building recertification within five years, LEED EBOM certification is assumed to revert to a non-certified status.

The LEED EBOM program is based on the concept of a "performance period" or a snapshot of time during which teams collect performance data for GBCI evaluation. Following the completion of a performance period, the USGBC decides at what level to certify the building based on the information gathered by the project team [15]. The performance period must be at least 3 months long but cannot exceed 24 months. LEED EBOM certification timeline is represented in Figure 1. We do not have information on the duration of a performance period for each building in the sample, or when the measures prescribed in the scorecard are implemented. Since certification is achieved for implementing a given set of energy and indoor measures in the past (during the performance period), we assume that a scorecard recorded in the current year corresponds to an energy consumption observation in the previous period. Further checks to this assumption will be undertaken by investigating the energy consumption time trend of pre- and post-certification years.



**Figure 1.** LEED EBOM certification timeline. Source: USGBC; LEED User.

### 2.1. Municipal Benchmarking Reports

Energy performance data from municipal benchmarking databases are obtained for a period of 2011–2019 for the following cities: New York, San Francisco, Washington DC, and Chicago. These cities document annual energy and water use, as well as the carbon emissions data of large commercial buildings. The decision to use these cities is driven by the fact that they are the first to mandate energy consumption disclosure of commercial buildings in the US, obliging building owners to manually enter their building energy data into Energy Star's Portfolio Manager [57]. Additionally, these markets have the largest number of LEED EBOM certified office buildings. Building size determines whether a building is required to disclose its energy data. The requirements mandating disclosure vary between these cities and are continuously updated to capture an ever-increasing number of buildings. Due to the different timings of these cities' legislative mandates, the availability of data throughout 2011–2019 is non-uniform, resulting in an unbalanced panel dataset. A reference sample of non-LEED EBOM buildings is obtained from this data source to include buildings with the following characteristics: (a) where at least 3 years of energy data are observed; (b) the minimum size of 10,000 square feet.

The key dependent variable obtained from this database is source energy use intensity (source EUI) per square foot. Other variables, such as site Energy Use Intensity (site EUI) per square foot and Energy Star score, are also obtained for comparative purposes. Both

source and site EUI measures are weather normalised, accounting for different weather patterns (cooling and heating degree days) and correcting for year-to-year and state-to-state weather differences. While much debate has ensued over which of these metrics should be used, EPA considers source EUI a superior metric. This is because source EUI incorporates efficiency factors of the entire fuel mix required to operate a building (including off-site energy losses associated with the production and delivery of energy to a building), while site EUI only considers heat and electricity consumed on the premises. Scofield [57], among others, asserts that energy efficiency is a function of primary (source) energy, therefore source EUI is a more relevant metric. Since we are interested in understanding the aggregate environmental impact of certified buildings, source EUI is more compatible with the objectives of this study.

To minimise the incidence of outliers in our final sample, information from Building Performance Database (BPD) [58] is used for cross-referencing. The Building Performance Database (BPD) is the largest collection of data in the United States on the energy-related features of commercial and residential buildings. Data collected by federal, state, and municipal governments, utilities, energy efficiency initiatives, building owners, and commercial organisations are aggregated, cleaned, and anonymised by BPD [58]. According to BPD, the average consumption and standard deviation of an office building in the US are 198 kBtu/sf and 160 kBtu/sf, respectively. Based on these figures, we exclude any observations above 700 kBtu/sf (99.9th percentile). A high cut-off percentile is used as our sample contains office buildings with data centres on site, which are known to increase energy consumption significantly.

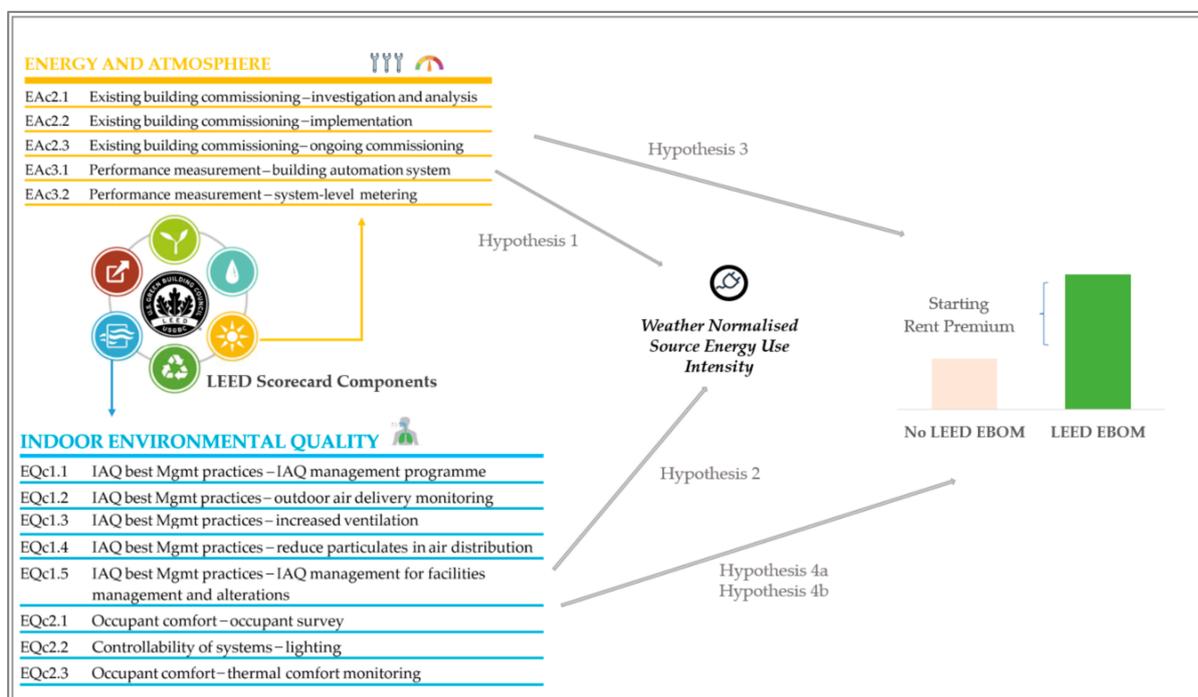
## 2.2. LEED Certification and Scorecards

From the USGBC [49] website, scorecards for all the projects listed in California, Illinois, New York, and the District of Columbia are obtained. The LEED scorecard is a one-page document that provides a detailed break-down of the credits where points can be achieved across 7 sections: sustainable sites, water efficiency, energy and atmosphere, materials and resources, indoor environmental quality, innovation, and regional priority. The sum of the earned points determines which certification level is achieved (Certified, Silver, Gold, and Platinum). For the purposes of this research, we focus on extracting credits from 2 sections in the scorecard: energy and atmosphere (EA) and indoor environmental quality (IEQ). The specific credits and their relationship to the main hypotheses are demonstrated in Figure 2. Explanations and justifications for the inclusion of the specific credits in constructing energy management and indoor environment variables have been provided in the introductory section. Further details of specific criteria that must be fulfilled to earn points for each of these credits is documented Table A2 in the Appendix A.

In addition to the scorecard data available for LEED EBOM projects, high level information for all certification types and versions is separately obtained from the USGBC website. Among the variables of interest are LEED certification type (LEED EBOM, LEEN NC, LEED BD+C, etc.), certification version (v2.0, v2008, v2009, and v4), project size, and certification and registration dates. Any project that has not been certified after registering is omitted. We exclude projects that apply to a proportion of a building (such as LEED Commercial Interiors), since energy in the municipal reports is measured at the whole-building level.

Energy management and indoor environment scores are calculated based on the percentage of points gained for the credits that make up these variables and the weights applied by LEED EBOM. These values are converted to a 1–10-point scale and rounded to the nearest whole number. Since LEED EBOM has undergone a series of updates, there have been a few modifications in the type of credits earned and the weightings applied. Overall, our sample consists of ~90% of projects that are certified under version 3 of LEED EBOM (v2008 and v2009). To ensure a like-for-like comparison, the second part of the analysis, only version 3 (v2009) projects are included since this version has the greatest

number of certified projects. Meanwhile, the first part of the analysis that is concerned with the impact of LEED EBOM certification as a whole encompasses all LEED EBOM versions.



**Figure 2.** Credits, variables, and hypotheses. Source: USGBC.

### 2.3. Leases and Building Characteristics

Having collected energy and LEED scorecard data, rental information for the matched property sample is obtained from CompStak [55], a crowd-sourced real estate data platform. CompStak offers a detailed and accurate insight into lease-level transactions of achieved rental data and agreed concessions. Among the variables obtained from CompStak are starting rent, lease term, lease execution date, lease commencement date, lease expiry date, lease type (gross, net, double net, triple net, modified gross, industrial gross), transaction size, and concessions. Although various property types are included in our sample, lease observations other than for office space are excluded. Alongside lease information, building-level data such as building size, number of storeys, renovation year, and construction year are obtained from CompStak. Missing building-level information is supplemented with CoStar to report on variables such as building construction material, amenities, and quarterly vacancy rates.

### 2.4. Geographic Controls

According to Kok, McGraw, and Quigley, the proliferation of green certifications is driven by new construction activities and would therefore depend on market fundamentals [59–62]. We therefore obtain submarket-level information that would influence the probability of a given certification (level). Among the variables that we include are the average annual rents and vacancy rates, both of which are retrieved from CoStar.

## 3. Methodology

The following section outlines this study's methodological approach in investigating the impact of the variables of interest on energy consumption and starting rent. Ideally, buildings would be randomly assigned to green certification and the outcomes regarding energy consumption and financial characteristics subsequently compared in a randomised control trial (RCT) [63,64]. However, this is not practical in our context given the corpo-

rate strategic decision-making and financial implications of a purely random assignment. Therefore, this study relies on quasi-experimental methods.

We begin our analysis by exploring the features of our sample, specifically if there are noteworthy differences between our treatment and control groups. For comparative purposes, we first apply a difference-in-differences (DiD) specification on the whole sample of certified and non-certified buildings, to control for unobservable group-level fixed effects attributable to LEED EBOM buildings. In this instance, the effect of LEED EBOM certification is measured using a whole sample of buildings, including those that never receive this certification. Consequently, we utilise our dataset's repeat building-level observations via a multi-level approach. In the final stage of our analysis, we examine the effect of specific scorecard characteristics on the outcomes of interest using a sample of LEED EBOM certified buildings in the certified stage. The rationale for restricting our sample posits in that scorecard information is not observed in the period prior to LEED EBOM certification.

### *3.1. Study Design Considerations*

To determine a pertinent econometric approach, we begin by investigating whether our data are consistent with an independent random draw. Furthermore, aggregation of observations across different geographies must be justified based on the similarity of green building strategies across the cities in our sample. If, for example, buildings self-select into a given certification level according to some unobserved locational factors, and if those are correlated with energy and rents, the internal validity of our study would be compromised. For example, it is well-known that the costs and economic benefits of implementing LEED building standards vary depending on the project's location, type, and scale, as well as the intended certification level [65]. Projects may agglomerate if they value to be at the same level as others found in the same market, or because of some unobserved market characteristics [65]. Previous research suggests energy savings may also vary by the level of certification, the incidence of which may be subject to geographic idiosyncrasies. Among such studies is one by Scofield [66] who finds that the greatest source energy savings are achieved by Certified projects (10%), followed by Platinum and Gold (9%), and finally Silver (2%). However, in this study only Gold projects show a statistically significant difference in source energy use intensity compared to the non-certified building group. Using a 2-sample *t*-test (Appendix B Table A3) we also confirm that there is a significant difference between source energy consumption of varying certification levels and the base level (non-certified buildings). Significant energy savings are achieved in Gold and Platinum projects relative to the non-LEED EBOM group in each respective city with the exception of the city of New York and Platinum level in Chicago. Meanwhile, the effect sizes are the greatest for Platinum level projects achieved by San Francisco and Washington DC (Appendix B Table A4).

Tables 2 and 3 demonstrate that (a) there are indeed differences in the hedonic features of our control and treatment groups, and (b) the distribution of LEED EBOM certification levels is non-homogenous across the cities in our sample. To eliminate any potential selection bias that could result from pooling buildings with different hedonic characteristics and across different geographies, we pre-process our data in a manner described below.

**Table 2.** Descriptive statistics of leases matched to the non-certified (control) and LEED EBOM certified (treatment) groups using data from the original sample.

	No Certificate		Aggregate EBOM		Certified		Silver		Gold		Platinum	
	Mean	SD	Mean	SD	Mean	SD	Mean	SD	Mean	SD	Mean	SD
Class B	0.45	0.50	0.11	0.32	0.10	0.31	0.16	0.37	0.12	0.33	0.02	0.15
Building size	480 k	508 k	754 k	644 k	1.3 m	989 k	940 k	690 k	626 k	565 k	751 k	491 k
Storeys	24.70	16.45	30.24	15.40	38.18	15.37	33.62	18.72	27.72	13.63	32.90	14.13
Built/Last Renovated	26.91	27.65	21.05	16.12	26.30	22.82	22.68	18.23	20.60	15.34	18.40	11.32
N Leases	7920		3897		257		1016		2624		683	

**Table 3.** Distribution of unique projects by certification level for each city in our sample.

City	Certified	Silver	Gold	Platinum
San Francisco	3	4	47	21
Washington DC	1	16	53	14
Chicago	1	18	40	13
New York	9	24	54	0
Total	14	62	194	48

To address the fact that LEED buildings tend to be newer, larger, and better in quality, some studies use a propensity score matching (PSM) method to balance the differences in attributes between these groups. In the first instance, we therefore utilise a logit model to compute probabilities of LEED EBOM certification (at any level) based on a range of hedonic characteristics separately for each cluster (city) in our sample:

$$\Pr(EBOM = 1|X_i) = \phi(X_i'\gamma) \quad (1)$$

where *EBOM* is a dummy variable equal to one for buildings holding any level and version of LEED EBOM certification and zero otherwise. *X* represents a vector of characteristics that differ between the treated and untreated buildings: building size, building class, the number of storeys, and years since built or last renovated. The estimated propensity scores are used for one-to-one nearest neighbour matching within a caliper of one quarter of their standard deviations. This method matches 3843 LEED EBOM lease observations adhering to the treatment group to 3843 control ones with replacement to create a subset of buildings comparable in the specified hedonic features. The same exercise yields 2714 energy observations corresponding to the control and the same number of observations to the treatment group. We investigate distributions of propensity scores of the control and treatment groups finding that after matching the propensity scores sufficiently overlap. On this reduced sample of observations, we estimate the propensity scores and associated weights for multinomial treatment (varying certification levels) using a Generalised Boosted Model (GBM) [67,68]. Equation (1) is effectively modified to incorporate different LEED EBOM levels, with  $X_i'$  representing a range of city controls. GBM applies iterations that minimise the differences between the incidence of different certification levels occurring in different cities. This procedure allows us to re-weight our sample according to the differences in certification levels and correct for the imbalance in the proportion of observations for each certification level in the four cities. As such, we ensure that the probability of a given certification level is constant for each city thus bypassing any potential bias stemming from geographic variation in green building strategies. For example, prior to weighting the probabilities of Certified and Platinum observations for the city of San Francisco are 9% and 66%, respectively. After weighting, the probability of San Francisco observations at any level is 29%. Table 4 demonstrates that reweighting results in 26% of observations in our sample (at any level) occurring in New York, 23% from Chicago, 22% from Washington DC, and the remaining from San Francisco. The generated sampling weights are applied to the regressions where aggregate LEED EBOM effects are investigated. To ensure that

the assumption of common support is satisfied, we combine observations corresponding to Certified and Silver certifications as well as Gold and Platinum. The former group is formed due to a relatively scarce number of Certified level observations in San Francisco. Meanwhile, creation of the latter one is justified in light of the lack of Platinum level observations for the city of New York, as demonstrated in Table 3. The details of a GBM and the assumptions made are found in Appendix C.

**Table 4.** The proportion of observations for certification sub-groups from each city before and after sample reweighting.

Treatment#1	Treatment#2	City	Unweighted		Weighted	
			Mean#1	Mean#2	Mean#1	Mean#2
Certified + Silver	Gold + Platinum	DC	0.175	0.202	0.216	0.216
Certified + Silver	Gold + Platinum	Chicago	0.39	0.234	0.23	0.23
Certified + Silver	Gold + Platinum	NY	0.345	0.06	0.26	0.26
Certified + Silver	No LEED EBOM	DC	0.175	0.238	0.216	0.216
Certified + Silver	No LEED EBOM	Chicago	0.39	0.179	0.23	0.23
Certified + Silver	No LEED EBOM	NY	0.345	0.375	0.26	0.26
Gold + Platinum	No LEED EBOM	DC	0.202	0.238	0.216	0.216
Gold + Platinum	No LEED EBOM	Chicago	0.234	0.179	0.23	0.23
Gold + Platinum	No LEED EBOM	NY	0.06	0.375	0.26	0.26

Note: The reference city, San Francisco, is omitted from the table.

### 3.2. Difference in Differences (DiD)

To prevent erroneous attribution of energy use and rental differences between LEED EBOM and non-certified buildings to the differences in energy efficiency features, quasi-experimental methods are the next best alternative to random assignment. The dataset available for this study allows to control for the time-invariant unobservable characteristics attributable to either of the groups by applying difference-in-differences (DiD). Among those fixed features that are controlled for through this specification are the intrinsic differences between structural characteristics, building technologies, appliances, and operational hours between the certified and non-certified building groups [63]. The following model summarises the DiD set-up:

$$\log(Y)_{it} = \alpha + \beta EBOM_i + \delta EBOM_{it} + \gamma L_{it} + \omega B_i + \mu T_t + \rho G_i + \varepsilon_{it} \quad (2)$$

where the dependent variable,  $Y$ , stands for source energy consumption of a building and achieved starting rent of a lease observed at building  $i$  during a time period  $t$ . A logarithm transformation of the dependent variable is used to account for the observed positive skewness in the distributions of both source energy and starting rent, capturing the percentage change in these variables. Vectors of time-invariant hedonic building and time-variant lease features are represented by  $B_i$  and  $L_{it}$ , respectively. The DiD estimator,  $\delta$ , captures a change in the dependent variable achieved because of LEED EBOM certification. To control for macroeconomic factors such as inflation and interest rates that influence all buildings systematically,  $T_t$  is applied on a quarterly (annual) basis for the rental (energy) regressions. Finally, locational controls,  $G_i$ , are comprised of submarket dummy variables (alongside other submarket-level controls such as average rents and vacancy rates) in the regressions where rental outcomes are investigated; meanwhile, city controls are used in regressions examining the effects of the variables of interest on source energy use intensity.

### 3.3. Multi-Level Modelling (MLM)

The presence of a hierarchical/nested data structure in this study requires an approach where heterogeneity can be incorporated at the building and higher level locational levels [69]. Figure 3 provides a visual snapshot of our lease dataset's structure: lease observations are nested within buildings, while buildings are nested within submarkets, and submarkets within cities. Multiple leases can be executed per unit time (quarter) in

any given building. Aggregation of lease variables to higher order ones would result in a diminished within variation, potentially causing ecological fallacy [70]. Similarly, Figure 4 shows the data structure for energy observations, which are recorded annually: energy observations (occasions) are nested within buildings, which are nested within cities.

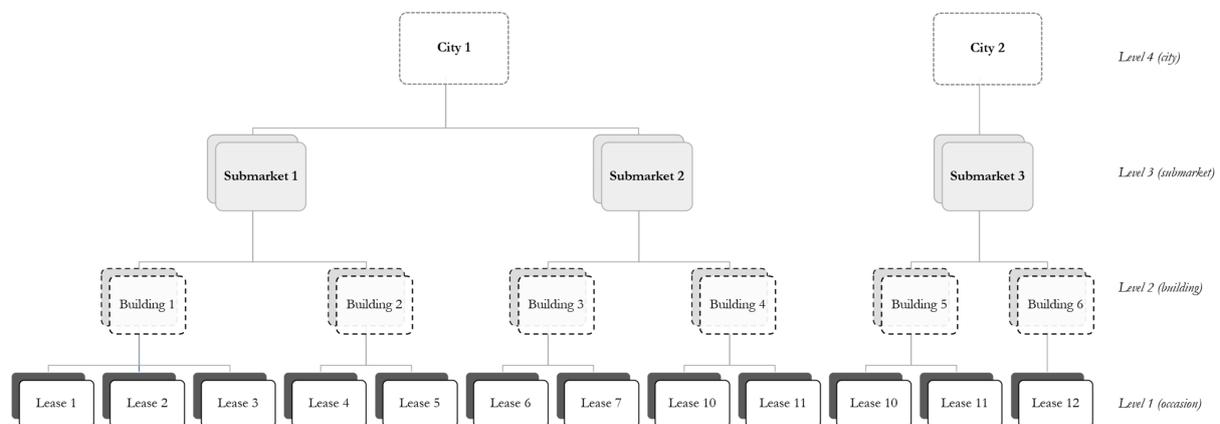


Figure 3. Nested data structure snapshot—lease observations.

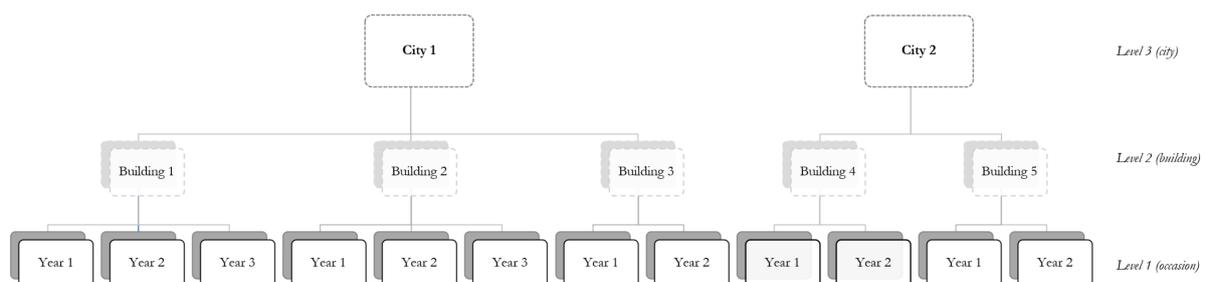


Figure 4. Nested data structure snapshot—energy observations.

A multi-level model (MLM) is a widely used approach to deal with nested datasets, where variation across different clusters is assumed to be random and uncorrelated with the independent variables in the model [71]. This specification is a modified form of a hedonic pricing model since it has the same overall structure, which consists of fixed and random effects [72]. This model allows intercepts and slopes to have their own distributions across clusters, which can be summarised by a set of parameters, such as mean and variance. In addition, this approach accounts for within variation to control for the time-invariant building characteristics, which influence the probability of obtaining green certification [63].

MLM specification is represented by the following model:

$$\log(Y)_{itl} = \alpha + \delta EBOM_{it} + \gamma L_{it} + \omega B_i + \mu T_i + Z_l + \varphi_i + \rho_l + \varepsilon_{itl} \quad (3)$$

where  $\log(Y)_{itl}$  is the logarithm of starting rent (source energy use intensity) for a lease (energy observation) recorded in period  $t$  in building  $i$  located in  $l$  (submarket);  $\gamma$ ,  $\omega$ , and  $\mu$  represent the effects of fixed covariates associated with lease, building, and time, respectively. Additionally, since multi-level models do not automatically guarantee a balance within each cluster, this specification is reliant on inclusion of cluster-level covariates as regressors,  $Z_l$ , comprised of the average annual and vacancy rates for each submarket. Meanwhile,  $\varphi_i$  and  $\rho_l$  represent level 2 (building) and level 3 (submarket) random intercept controls. The vectors of lease ( $L_{it}$ ), hedonic ( $B_i$ ), and time ( $T_i$ ) controls are characterised by the same variables as in Equation (2). Finally, the effect of interest, aggregate LEED EBOM certificate (followed by individual scorecard features) is captured by  $EBOM_{it}$ .

For energy and rental regressions, the proportion of variation in the outcome variables attributable to the differences at the group levels is measured using intraclass coefficient.

ICC coefficient is a descriptive statistic that depicts how strongly observations belonging to the same group resemble each other [73], represented by the following:

$$ICC = \frac{\tau^2}{\tau^2 + \sigma^2} \quad (4)$$

where  $\tau^2$  represents the variance of interest and  $\sigma^2$  is the unwanted variance [74]. Although there are no standard rules for acceptable values of ICC [75], an ICC coefficient of less than 0.5 is considered to indicate low degree reliability, while values between 0.75 and 0.95 are considered to be high.

#### 4. Results

First of all, we present the results of regressing the logarithm of weather normalised source energy use intensity on LEED EBOM certificate and a range of scorecard characteristics. Secondly, using lease-level data for the same group of buildings, the logarithm of starting rent is regressed on the same set of variables pertinent to this research. For comparative purposes, we present a summary of statistics (Table A5 in the Appendix B) documenting the differences between the treatment and control groups prior to conducting analysis.

##### 4.1. Operating Features and Energy Consumption

Table 5 presents the selected results for regression models relating LEED EBOM to source energy consumption levels. The complete set of results can be found in Table A6 in the Appendix B. Specifically, this part investigates energy performance of LEED EBOM certified buildings compared to a non-certified building group using a whole sample of energy observations while employing sample weights generated by a GBM ( $n = 5428$ ). The reference category is comprised of Class A masonry buildings operating under gross/full service gross leasing structures in San Francisco. Model 1 demonstrates the results of using a DiD approach: LEED EBOM certification results in a 2.7% decrease in source energy use intensity. Additionally, the level of source energy consumption of LEED EBOM certified buildings is lower in the pre-certification period compared to the reference group (−3.1%). As expected, the most tangible impact on energy usage occurs due to an increase in vacancy rates (−52.9%) and in the presence of a data centre (63.5%). Single tenant buildings consume on average 9.9% more energy than their multi-tenant counterparts. As expected, a split incentive problem is evident from these findings, which occurs when the tenant's marginal cost of energy consumption is zero, thus causing more energy wasted in gross than net leases. As such, buildings adopting net leases consume on average 4.0% less source energy than their gross lease counterparts under a DiD specification. Finally, buildings made from steel use 7.5% more energy than masonry buildings. This is also expected, since masonry buildings' thermal envelope and insulation properties (R-values) mean their glazing ratio is lower than in curtainwall buildings. Meanwhile, structural steel properties have uncovered slab edges that provide little insulation [29]. An adjusted- $R^2$  is used to determine if the inclusion of additional lease- and building-level variables results in a better predictive power of the OLS model. In addition, the variables are checked for multicollinearity using their variance inflation factors (VIFs). A Breusch–Pagan [76] test detects heteroscedasticity issues, as the null hypothesis of constant variance is rejected at 90% significance level. Furthermore, Wooldridge test for first order autocorrelation firmly rejects the null hypothesis of no first order autocorrelation. Cluster-robust standard errors are therefore used, allowing for building-level intragroup correlation [77]. Finally, no substantial deviation from normality is observed in the distribution of the residuals.

**Table 5.** Energy regressions—Part 1. Selected results.

Model	(1)	(2)	(3)
<b>Fixed Part</b>			
$EBOM_i$	−0.031 ***		
$EBOM_{it}$	−0.027 **	−0.032 ***	
LEED Design	−0.003	−0.018	0.027
Vacancy	−0.529 ***	−0.544 ***	−0.594 ***
Net	−0.040 **	−0.083 *	−0.099
Class B	0.016	−0.048 **	0.025
Single Tenant	0.099 ***	0.041	0.096
Data Centre	0.635 ***	0.732 ***	—
Metal	−0.065 **	−0.065	−0.055
Concrete	0.033 *	0.038 *	0.012
Steel	0.075 ***	0.058 ***	0.022
Wood	−0.414 ***	−0.472 ***	
LEED EBOM Certification—Time Controls:			
4 Years Before			−0.006
3 Years Before			−0.003
2 Years Before			−0.012
1 Year Before			−0.029
Year of Certification			−0.042
1 Year After			−0.080 **
2 Years After			−0.054
3 Years After			−0.052
4 Years After			−0.031
5 Years After			−0.043
Hedonic and Lease Controls	Yes	Yes	Yes
City Controls	Yes	Yes	Yes
Year Controls	Yes	Yes	Yes
<b>Random Parameters</b>			
$\sigma^2$ building intercept		0.057	0.033
$\sigma^2$ residual		0.009	0.006
# of groups (building)		667	303
AIC	−1990	−20,709	−20,869
BIC	−1707	−20,418	−20,575
Overall R <sup>2</sup>	0.382		
# of observations	5428	5428	1706

Note: the dependent variable is the logarithm of source energy use intensity per square foot. Model (1) and Models (2)–(3) employ a difference-in-difference (DiD) and multi-level (MLM) approaches, respectively. All of the above models use sampling weights generated from a GBM. Models (1)–(2) utilise the whole sample of LEED EBOM certified and non-certified buildings including all rating versions. Model (3) applies a sample of LEED EBOM (v3) certified buildings only, covering a period of 5 years before certification until the end of the 5-year certification period, with the reference period comprised of observations 5 years before certification. Huber–White standard errors are employed in the presented models. Standard errors and *t*-statistics can be made available upon request. \*\*\*  $p < 0.01$ , \*\*  $p < 0.05$ , \*  $p < 0.1$ .

In the next stage, we utilise this dataset’s panel characteristics. A Hausman [78] test rejects the null hypothesis of the difference in random and fixed effects not being systematic. Researchers frequently interpret this result as an indication that a fixed effect model should be used [69]. Yet Fielding [79] notes that this is a test for the presence of a contextual effect, or whether there is a difference between a within and between-unit variation [69]. Since a mixed effects specification would give the same results for the within effect (in both coefficient and standard error) as the fixed effects model, while retaining the between effect, we proceed with this approach [80,81]. Because the intraclass correlation coefficient (ICC) at city-level (20%) is closer to the lower bound recommended for running a multi-level model [82], where a minimum of 5 levels is usually required [83], city fixed effects are employed instead. Meanwhile, building-level ICC coefficient is high (85%), justifying building-level random effects. The results show that using a mixed effects approach, LEED EBOM certification yields a reduction in energy consumption by 3.2%. In the following

regression (Model 3), we investigate if there is evidence of heterogenous certification effects over time using a sample of LEED EBOM certified buildings 5 years prior and during the certification period. Although coefficients vary from year to year in the periods before and after certification, only the first certification year yields a significant result.

For comparative purposes and as a robustness check, we conduct a fixed effects analysis that removes any bias arising from contextual effects. Specifically, we focus on comparing energy consumption of LEED EBOM buildings on an individual basis compared to their own energy consumption levels before certification occurs. This specification allows to eliminate any confounding factors arising from the between variation, which may be causing selection bias into the treatment (certification) group. A fixed effects regression with a reduced sample for buildings (where information available before and after certification) shows that LEED EBOM results in a 3.0% reduction in source energy. This finding is nearly identical to our main set of reported results in Table 5.

Next, we analyse the effect of energy management features on energy consumption using a sample of LEED EBOM certified buildings in the post certification period and present the results in Table 6 ( $n = 1377$ ). The complete set of results can be found in Table A7 in the Appendix B. Model 4 demonstrates that a 1-point (equivalent to 10%) increase in the energy management variable results in an increase in source energy consumption by 0.4%. The effect of this variable is broken down into its components in Model 5, measurement and commissioning, demonstrating that commissioning is a significant driver of this effect: a 1-point increase in these credits (equivalent to an increase by 1/3rd) results in a 1.1% rise in source energy. Since the relationship between energy management (including commissioning) and energy consumption is contrary to the expectations laid out in our hypotheses, we postulate that there may be reverse causality issues at play. Having only utilised information in the certification period, it is possible that buildings with higher-than-average energy performance pursue energy management principles either to increase their total LEED score (to make up for a low number of points achieved in the energy optimisation category which is directly proportional to energy consumption), while possibly expecting to reap energy savings in the future. To account for this possibility, the whole panel of observations before and after LEED EBOM certification is employed in the next stage. Although information on the exact duration of the performance period, or when the measures of interest are implemented, is unavailable, we compare periods before and after the performance period. Given that the effect of LEED EBOM certification should start taking place at the onset of the performance period (in order to attain LEED EBOM certification and for reasons other than energy management), we exclude observations 1 year prior to the date of certification. Observations corresponding to the year of certification are also excluded in order to remove any ambiguity with respect to the end of the performance period, which results in a sample of 1580 observations. Assuming that all energy management principles are implemented during the performance period and lagged by one year, we find that a 10% increase in this category results in a 0.5% fall in source energy (Model 6). This decrease is again underpinned by energy commissioning: a 1/3rd increase in the number of points scored reduces energy consumption by 1.0% (Model 7). As a robustness check, a further exclusion of observations 2 years prior to the date of certification to allow for a longer performance period does not produce results notably deviating from the coefficients reported in Model 6 and Model 7.

In Table 6, we also present our findings involving the effect of the Indoor Environment: a 1-point (equivalent to 10%) increase in this variable results in a 0.8% rise in source energy consumption (Model 8). This variable is an aggregation of credits representing air quality and occupant comfort, which we proceed to investigate separately. Among the variables driving the increase in energy is IAQ Outdoor Monitoring (9.9%), which is one of the five components of indoor air quality. Finally, the presence of comfort surveys is associated with a 1.8% increase in source energy, as demonstrated in Model 9.

**Table 6.** Energy regressions—Part 2. Selected results.

	(4)	(5)	(6)	(7)	(8)	(9)
<b>Fixed Part</b>						
Energy Management	0.004 *		−0.005 ***			
Commissioning		0.011 **		−0.010 **		
Measurement		0.005		−0.014		
Indoor Environment					0.008 **	
IAQ Plan						0.009
IAQ Outdoor Monitoring						0.099 **
Particulates						0.022
Renovation						−0.005
Ventilation					0.008 **	−0.009
Comfort Survey						0.018 *
Thermal Monitoring						0.028
Lighting Controls						−0.005
Hedonic and Lease controls	Yes	Yes	Yes	Yes	Yes	Yes
City Controls	Yes	Yes	Yes	Yes	Yes	Yes
Year Controls	Yes	Yes	Yes	Yes	Yes	Yes
<b>Random Part</b>						
$\sigma^2$ Building Intercept	0.022	0.022	0.020	0.022	0.021	0.021
$\sigma^2$ Residual	0.007	0.007	0.008	0.008	0.007	0.006
# of groups (building)	303	303	303	303	303	303
AIC	−2007	−2006	−2319	−2318	−1788	−1781
BIC	−1768	−1762	−2099	−2098	−1555	−1512
# of observations	1377	1377	1580	1580	1377	1377

Note: the dependent variable is the logarithm of source energy use per square foot. A multi-level (MLM) approach is applied in the presented models with Huber-White standard errors. Models (4)–(5) and (8)–(9) employ a restricted sample of LEED EBOM v2009 buildings in the certification period only. Models (6)–(7) utilise LEED EBOM v2009 before and after certification, while excluding observations in the performance period (one year prior to certification) and the year of certification. Standard errors and *t*-statistics can be made available upon request. \*\*\*  $p < 0.01$ , \*\*  $p < 0.05$ , \*  $p < 0.1$ .

In the final stage, we conduct some general robustness checks to examine the impact of some missing variables. Since one of the main operating characteristics, worker density per unit area, is reported by the city of New York, a separate set of regressions is conducted for New York to include this variable. Despite this variable being highly significant under this setting, the coefficients of interest do not deviate substantially from those reported in the above tables.

#### 4.2. Operating Features and Rental Premium

Table 7 shows the second set of regression results with the logarithm of starting rent as a dependent variable. As before, the starting point of the analysis is a DiD regression, aggregated at a LEED EBOM certification group level, using the whole sample of leases signed in both LEED EBOM and non-certified buildings with GBM weights applied ( $n = 7686$ ). Overall, the regression is highly significant with an  $R^2$  of 80.4%. LEED EBOM certification incurs a 3.0% premium; however, no significant LEED EBOM premium is observed for a net lease, as demonstrated in Model 2. An equivalent set of checks as described in the previous section is conducted to test the validity of the OLS approach and determine the inclusion of variables. A graphical inspection of the residuals against the time variable (transaction quarter) does not reveal any autocorrelation issues. However, a Breush–Pagan [76] test rejects the null hypothesis of constant variance in the error terms. Huber–White error estimation is therefore used, which ensures that standard errors are robust to heteroscedasticity [84,85]. Additionally, the residuals are mostly normally distributed. A scatterplot of residuals versus fitted values, however, indicates that the independence of errors assumption is violated. These findings are expected in light of this dataset's hierarchical data structure, thus supporting a multi-level approach. The Hausman test once again indicates the lack of equivalence between the within and between estimators [78]. The use of the mixed effects approach with the specified levels is further

reinforced by high intraclass coefficients for building and submarket levels of 58% and 23%, respectively. In a multi-level setting, as Model 3 demonstrates, the effect of LEED EBOM certification does not deviate substantially from the DiD specification (2.7%). However, the interaction term between net lease type and LEED EBOM certificate is significant at 10% level in a MLM (Model 4): net leases in LEED EBOM certified properties incur a 5.0% premium (in addition to a 2.1% premium in all lease types). The signs and magnitudes of building-level coefficients are as expected and reported in Table A8 in the Appendix B. The lack of significance in variables such as class and the number of storeys in some models is not unexpected after employing propensity score balancing procedures.

**Table 7.** Rent regressions—Part 1. Selected results.

Model	(1)	(2)	(3)	(4)
<b>Fixed Part</b>				
$EBOM_i$	−0.005	−0.004		
$EBOM_{it}$	0.030 ***	0.028 ***	0.027 ***	0.021 **
Net	−0.087 ***	−0.097 ***	−0.063 ***	−0.086 ***
$EBOM_{it} * \text{Net}$		0.020		0.050 **
Hedonic and Lease Controls	Yes	Yes	Yes	Yes
Quarterly Dummies	Yes	Yes	Yes	Yes
Submarket Dummies	Yes	Yes	No	No
<b>Random Parameters</b>				
$\sigma^2$ Submarket Intercept			0.013	0.013
$\sigma^2$ Building Intercept			0.020	0.020
$\sigma^2$ Residual			0.024	0.024
# of groups (submarket)			50	50
# of groups (building)			667	667
AIC	−3266	−4520	−18,096	−18,127
BIC	−2488	−1746	−17,609	−17,634
R <sup>2</sup>	0.804	0.804		
# of observations	7686	7686	7686	7686

Note: The dependent variable is the logarithm of starting rent per square foot. Models (1)–(2) and (3)–(4) employ difference-in-differences (DiD) and multi-level (MLM) specifications, respectively. Huber–White standard errors are employed in the presented models. All of the above models employ sampling weights generated from a GBM. Standard errors and *t*-statistics can be made available upon request. \*\*\*  $p < 0.01$ , \*\*  $p < 0.05$ , \*  $p < 0.1$ .

Next, we use a restricted sample of leases signed under version 3 (v2009) of LEED EBOM by applying this label's scorecard data. Such information is available for 3287 leases in 303 buildings. The results of these regressions are presented in Table 8 and the complete set of results can be found in Table A9 in the Appendix B. Overall, a 1-point (equivalent to 10%) increase in energy management results in a 0.4% increase in the rental premium for all lease types (Model 5). However, no significant interaction effect is observed between this variable and the type of lease signed (Model 6). A separate regression examining this variable's individual components uncovered a positive relationship between the number of commissioning points earned and rental premium: a 1-point (equivalent to 1/3rd) increase incurs a 1.2% rise in the premium (Model 7). The presence of measurement technologies, such as building automation systems (BAS) and system measurements, does not yield a significant result.

Using the same restricted sample, a separate set of regressions is conducted for the Indoor Environment variable. As per Model 8, a 1-point (equivalent to 10%) increase in this variable results in a 1.3% premium in all types of leases. No significant difference in the premium of net and gross leases occurs for the incidence of indoor environment features (Model 9). To understand the effect of the specific attributes driving this premium, the effect of a set of dummy variables which constitute this category is analysed. Once again, the significance stems from the presence of IAQ Outdoor Monitoring features (13.3%) and Thermal Monitoring (7.8%) credits are found to underpin the positive effect.

**Table 8.** Rent results—Part 2. Selected results.

Model	(5)	(6)	(7)	(8)	(9)	(10)
<b>Fixed Part</b>						
Energy Management	0.004 *	0.005 **				
Energy Management * Net Commissioning Measurement		−0.010	0.012 **			
Indoor Environment				0.013 **	0.013 **	
Indoor Environment * Net IAQ Plan					−0.000	0.031
IAQ Outdoor Monitoring Particulates						0.133 ***
Renovation						−0.004
Ventilation						0.009
Comfort Survey						0.028
Lighting Controls						0.012
Thermal Monitoring						0.031
Net						0.078 **
Hedonic and Lease Controls	−0.047 ***	−0.040 ***	−0.047 ***	−0.047 ***	−0.050 ***	−0.047 ***
Quarterly Dummies	Yes	Yes	Yes	Yes	Yes	Yes
Submarket Controls	Yes	Yes	Yes	Yes	Yes	Yes
Submarket Controls	No	No	No	No	No	No
<b>Random Effects</b>						
$\sigma^2$ Submarket Intercept	0.018	0.018	0.018	0.017	0.017	0.016
$\sigma^2$ Building Intercept	0.013	0.013	0.013	0.013	0.013	0.013
$\sigma^2$ Residual	0.023	0.023	0.023	0.023	0.023	0.023
# of groups (submarket)	35	35	35	35	35	35
# of groups (building)	303	303	303	303	303	303
AIC	−2376	−2382	−2375	−2373	−2372	−2377
BIC	−1961	−1960	−1954	−1959	−1960	−1919
# of observations	3287	3287	3287	3287	3287	3287

Note: The dependent variable is the logarithm of starting rent per square foot. Models (5)–(10) employ a multi-level (MLM) specification with Huber–White standard errors. Standard errors and *t*-statistics can be made available upon request. \*\*\*  $p < 0.01$ , \*\*  $p < 0.05$ , \*  $p < 0.1$ .

We finalise our analysis with further robustness checks. Since LEED EBOM certification may not be priced in immediately upon certifying, we explore whether the above results hold using lagged terms of LEED EBOM status as well as energy management and indoor environment practices. The results of the lagged status of LEED EBOM are not significant. Using the restricted sample to study scorecard effects, only the lagged indoor environment variable bears significance, with a 1-point increase resulting in a rental premium of 1.6%.

#### 4.3. Discussion

This section draws on the results from all the above regressions and evaluates them in the context of the original hypotheses. Throughout this section, we focus on the results using the MLM specification which can account for autocorrelation and heteroscedasticity of residuals, as opposed to OLS with clustering of standard errors [86]. Modelling the clustering of data using multilevel methods is considered to be a better approach than adjusting the standard errors of the OLS estimates [87] because one-level OLS is likely to underestimate the standard errors and overestimate the statistical significance of the parameters. The results of the multi-level approach show that energy savings in the magnitude of 3.2% are achieved in the LEED EBOM post-certification period over non-certified buildings. Some past studies highlight that the effect of green certification on energy consumption is likely to vary over time in the certification phase due to technical and behavioural factors, such as the rebound effect [63]. In the following regression (Model 3 in Table 5), we investigate the presence of heterogeneous certification effects over time using a sample of LEED EBOM certified buildings 5 years prior and during the certification period of up to 5 years. However, only the first year of certification yields significant results,

showing a decrease in source energy use intensity by 8.0%. The lack of significance could be attributed to a relatively low number of observations corresponding to LEED EBOM certified buildings in each year.

The fact that LEED EBOM certification reduces energy consumption and consequently energy costs is expected to be priced in via a premium in leases where tenants pay directly for operating expenses. By exploring the interaction effect between lease type and LEED EBOM certificate, we find it to be the case: in addition to a 2.1% premium, tenants pay a further premium of 5.0% under such lease structures using a mixed effects specification. This finding is in support of a study conducted by Szumilo and Fuerst [88] who discovered increased rents in both gross and net-leased properties. In our case, however, this effect is significant despite controlling for energy consumption, which is expected to act as a mediating channel. One possible explanation is that since energy costs represent ~30% of total operating expenses [37,48], LEED EBOM may also affect other operating expenses such as maintenance costs. Understanding the effect of this certification on various operating expenses components presents a potential area for future research.

Next, we focus on studying the effects of individual scorecard features that form the basis of LEED EBOM label. The lack of information on these variables in the period prior to the certification drives the initial decision to exclude those observations from the set. In investigating the combined effect of energy management credits, comprised of commissioning and measurement, we find that these practices have an adverse effect on energy consumption. The unexpected sign could arise due to reverse causality if buildings with higher-than-average energy consumption are incentivised to pursue energy management credits to reap energy saving benefits in the future and/or attain a higher LEED score. To overcome this bias, we utilise observations before and after LEED EBOM certification. By assuming that a decrease in energy consumption occurs at least 1 year prior to the year of certification (for reasons other than energy management), that energy management principles are implemented during the performance period and their effect is delayed by 1 year, we find a significant negative association between energy management and source energy consumption. The presence of commissioning credits is driving this effect. Although these findings support Hypothesis 1, the observed reduction in energy consumption is trivial (1.0% decrease in energy for a 1/3 increase in the number of commissioning points). To put this in the absolute terms, with the average source energy consumption of an office building being ~200 kBtu/sqft/year [58], implementing one of the commissioning principles (investigation, implementation or ongoing commissioning) would result in a decrease in source energy usage of ~2 kBtu/sqft/year. Further research could elucidate the effectiveness of these practices from a cost-benefit perspective.

A negative association between energy consumption and energy management principles (increase in energy savings) does not translate into a premium for net leases, as postulated by Hypothesis 3. This could be due to the relatively small decrease in energy usage as described above. However, an observed premium for these features in all types of leases could be indicative of the perceived productivity benefits of these credits. For example, the presence of commissioning may not only address energy performance issues in buildings with energy management systems and equipment failures, but also identify and correct flaws regarding indoor air quality conditions. However, it is also possible that building owners bundle energy management practices with other productivity-related features, which have been omitted from our regression. Yet given the average number of energy management points in our sample (3.73), the average premium achieved for the presence of these features is not very large (~1.5%).

In the final part of the analysis, the effect of indoor environment features is explored. Implementation of these practices results in a significant increase in source energy consumption, a finding in support of Hypothesis 2. It occurs due to the incidence of comfort features (Comfort Survey) and indoor air quality (IAQ Outdoor Monitoring). Specifically, energy increase in the presence of outdoor air monitoring is substantial (~10%), especially compared to the energy rise for a Comfort Survey credit (1.8%). Productivity advantages

of superior air quality are also shown to translate into a fairly substantial premium for the IAQ Outdoor Monitoring credit (~13%). This credit mandates the installation of permanent, continuous monitoring systems that inform building operators when external airflow falls below the minimum set point by more than 15%. The likely invisible nature of this credit in the eyes of the tenants, however, casts doubt on whether the size of the coefficient is attributable to this feature alone. Similarly, IAQ Outdoor Monitoring (and Comfort Survey) should not per se have an adverse effect on energy. Rather, this credit could trigger an increase in a ventilation rate throughout the building or a range of actions that would address occupants' comfort concerns, resulting in an increase in HVAC energy consumption and associated costs [89]. Therefore, it is possible that these coefficients are inflated by omitted factors that are positively correlated with these features. Finally, Thermal Monitoring is the only comfort feature that is found to yield a significant in addition to a substantial premium (7.8%). This credit requires continuous monitoring of air temperature and humidity in addition to periodic measurements of air speed and humidity to assess the conditions experienced by building occupants [89]. The relatively large size of the premium is hardly surprising since getting the temperature right is vital for occupants' comfort. Besides, acquisition of this credit often relies on installation of automatic sensors in the building automation system (BAS) infrastructure, which may be costly to building owners. Overall, these results reveal some interesting insights into the prominence of monitoring technologies to ensure that both air and thermal conditions are optimal and therefore conducive to employee productivity.

Contrary to the expectations laid out in Hypothesis 4b, the adverse energy consumption effect associated with indoor environment attributes does not translate into rent reduction for leases where tenants pay for utilities. We do not find it to be the case upon exclusion of the logarithm of source energy consumption, the proposed mediating channel. Meanwhile, a substantial premium emerges under gross lease structures (as per Hypothesis 4a) where such attributes are present: a 10% increase in this category yields a 1.3% premium. These results further reinforce the notion that productivity aspects may be more prominent in LEED EBOM buildings and may overshadow any adverse energy ramifications.

The findings of this paper are important for policy makers seeking to lower greenhouse gas emissions as well as property investors interested in reducing operating expenses to improve their bottom line. These stakeholders would unequivocally benefit from considering productivity-boosting features that do not come at the expense of higher energy consumption. One uncovered strategy is associated with the implementation of Thermal Monitoring since it resulted in a significant rent premium without a significant (adverse) effect on energy consumption. Another strategy, although not supported empirically in this study, is the provision of task lighting controls for occupants. This strategy can theoretically reduce energy usage by allowing occupants to adjust lighting levels to their specific needs without depending on over-lit space of the whole building. Future research, involving more granular datasets with high-frequency energy data collected in a RCT setting, is needed to draw more decisive conclusions to determine which productivity-boosting features can have such an effect. Based on the results of such findings, USGBC could consider re-weighting the scorecard to incentivise the adoption of these productivity-related credits that do not harm the environment.

There are several limitations of this study which may question the results obtained in this study. The low coefficient magnitudes obtained for some variables of interest may be trivial considering the imperfections of the real estate market and the high degree of uncertainty associated with energy predictions. Different implementation windows of energy benchmarking policies in the cities studied and the minimum affected floor area result in varying data availability for each city. Specifically, availability of energy data skews our sample towards San Francisco and New York, which were some of the first to initiate energy benchmarking policies for non-residential buildings. Additionally, verification of energy data is not required by every city [90], exposing our sample to some degree of error. However, as long as such errors are randomly distributed, the validity of

the generated results should not be compromised. Additionally, with a relatively scarce availability of buildings under certain certification levels in the studied cities, we cannot examine the extent of heterogeneity in the outcomes for equivalent certification levels between these cities. Furthermore, key occupational variables (such as worker density and number of computers per person and operating hours), which are known to influence energy consumption considerably [91], are absent from this study. Although a set of separate regressions with worker density included for the city of New York does not produce a significant deviation in the coefficients, the model's overall predicting power would be improved upon the inclusion of such variables. Another noteworthy limitation is the lack of information on the features represented by the scorecards prior to LEED EBOM certification. Thus, we cannot precisely isolate the effect of mandatory prerequisites and individual features constituting the LEED EBOM label from the aggregate effect using the period before and after certification. Furthermore, aside from the traditional hedonic variables (class, building size, etc.), key information on the type of equipment installed in a building (such as HVAC systems) is missing. Information on the tenant firm type, credit rating, size, and behaviour is not included, reducing the explanatory power of our models. If environmentally conscious tenants systematically choose to locate in a building with LEED EBOM certification, any reduction in energy consumption (increase in savings) achieved due to certification would suffer from a negative (positive) bias. There may be a selection bias in the types of businesses that choose net leases over gross leases, a decision that could be based on the tenant's projected intensity of space usage [38].

## 5. Conclusions

Environmental certification has become the primary signalling channel for superior green credentials in the commercial real estate market. In recent years, attention has shifted from energy efficient design features to in-use energy performance. In response to the rising evidence base documenting a disparity between predicted and actual levels of energy consumption, LEED's Existing Buildings Operations and Management has been launched. We examine the impact of this label's scorecard features, on both energy consumption and rents. Features can be grouped into either improving operational energy performance or enhancing productivity, such as occupant comfort and air quality. Our dataset comprises of LEED EBOM certified and non-certified properties located in San Francisco, New York, Washington DC, and Chicago. The analysis conducted in this study (a) combines novel datasets that report on a building's actual, rather than estimated, energy consumption and rental figures; (b) applies panel data methods thereby controlling for unobservable building-level characteristics; (c) differentiates between operating and design types of LEED certification; and (d) analyses the effect of individual LEED components.

We find that LEED EBOM certification results in lower energy consumption. This effect is positively priced into leases obliging the tenant to cover energy expenses. In addition, the fact that a rental premium is associated with all lease types (irrespective of who bears responsibility for the utilities), is indicative of this certification's productivity-related benefits. It is less clear, however, what drives these effects. Although we find proof in support of Hypothesis 1 that energy management results in a reduction in energy usage, the relatively small magnitude of the coefficient casts doubt on the effectiveness of these energy measures. Although contrary to our original expectations, the small effect size may be the reason that net leases do not show a rental premium for these features (Hypothesis 3). Productivity-enhancing features captured by indoor environment credits command higher premiums (Hypothesis 4a), a notion that is reinforced by the lack of a differentiation between net and gross lease types (Hypothesis 4b) despite their adverse energy outcomes as postulated by Hypothesis 2. Overall, these findings imply that users of certified buildings value productivity and well-being enhancing features more highly than measures aimed at curbing energy consumption. While there may be measures such as occupant lighting controls that can theoretically enhance both user productivity and energy

conservation, there appears to be a trade-off between these two objectives which should be taken into account in the design of certification schemes.

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**Data Availability Statement:** Proprietary data on leases and building characteristics were obtained via an individual license from CompStak, Inc. and CoStar Group and cannot be disclosed or made available to third parties. Energy benchmarking, USGBC and GBIG datasets for New York, San Francisco, Chicago and Washington DC are publicly available. These datasets are referenced in the paper and can be accessed via the links provided.

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**Conflicts of Interest:** The authors declare no conflict of interest.

## Appendix A

**Table A1.** Description of variables and summary statistics using data from the original sample (prior to one-to-one caliper based matching on propensity scores).

Variable Name	Variable Description	N	$\mu$	$\sigma^2$	Min	Max
Starting Rent	Actual rent the landlord receives (per square foot)	12,500	50.14	19.36	5.00	214.80
Source EUI	Weather normalised source energy use intensity (per square foot)	6048	185.65	62.66	90.10	686.50
$EBOM_i$	Dummy variable is 1 for buildings that achieve LEED EBOM certification in any period.	12,500	0.49	0.50	0	1
$EBOM_{it}$	Dummy variable is 1 for LEED EBOM certified buildings. The dummy is “switched off” after five years unless the building recertifies.	12,500	0.25	0.43	0	1
Energy Management	Number of points scored for energy commissioning and performance measurement, converted to a 1–10-point scale.	3287	3.73	2.6	0	9
Measurement	Dummy variable is 1 indicating the presence of building automation systems (BAS) or systems measurement technologies.	3287	0.22	0.41	0	1
Commissioning	Number of commissioning points earned for investigation and analysis, implementation, and ongoing commissioning credits; converted to a 1–3-point scale.	3287	1.58	1.06	0	3

Table A1. Cont.

Variable Name	Variable Description	N	$\mu$	$\sigma^2$	Min	Max
Indoor Environment	Number of points scored for air quality and comfort, converted to a 1–10-point scale.	3287	3.93	1.46	0	9
IAQ Plan	Dummy variable is 1 for LEED EBOM v2009 projects with an IAQ Planning credit.	3287	0.83	0.38	0	1
IAQ Outdoor Monitoring	Dummy variable is 1 for LEED EBOM v2009 projects with an IAQ outdoor air monitoring credit.	3287	0.03	0.18	0	1
Particulates	Dummy variable is 1 for LEED EBOM v2009 projects with an IAQ particulates credit.	3287	0.77	0.42	0	1
Renovation	Dummy variable is 1 for LEED EBOM v2009 projects with an IAQ renovation credit.	3287	0.15	0.36	0	1
Ventilation	Dummy variable is 1 for LEED EBOM v2009 projects with an IAQ ventilation credit.	3287	0.15	0.36	0	1
Comfort Survey	Dummy variable is 1 for LEED EBOM v2009 projects with a survey of comfort credit.	3287	0.50	0.50	0	1
Lighting Controls	Dummy variable is 1 for LEED EBOM v2009 projects with a lighting system controls credit.	3287	0.56	0.50	0	1
Thermal Monitoring	Dummy variable is 1 for LEED EBOM v2009 projects with a thermal occupant comfort credit.	3287	0.02	0.13	0	1
LEED Design	Dummy variable is 1 for any design-stage LEED certifications such as LEED Core and Shell (CS), LEED NC (New Construction), or LEED BD+C (Building Design and Construction).	12,500	0.06	0.23	0	1
Mixed/Multifamily	Dummy variable is 1 for mixed /multifamily buildings.	12,500	0.01	0.10	0	1
Industrial	Dummy variable is 1 for industrial buildings.	12,500	0.00	0.05	0	1
Retail	Dummy variable is 1 for retail buildings.	12,500	0.00	0.05	0	1
Metal	Dummy variable is 1 for metal buildings.	12,500	0.00	0.07	0	1
Concrete	Dummy variable is 1 for concrete buildings.	12,500	0.15	0.35	0	1
Steel	Dummy variable is 1 for steel buildings.	12,500	0.54	0.50	0	1
Class B	Dummy variable is 1 for Class B properties.	12,500	0.33	0.47	0	1
Building size	Building size in square feet.	12,500	580.48 k	577.18 k	11.99 k	4.56 m
Storeys	Total number of floors in the building.	12,500	27.50	17.13	1	110
Built/Last Renovated	Number of years since the building was built/last renovated at the time of the transaction/energy observation.	12,500	26.37	27.63	0	150
Vacancy	Percentage of space vacant in a building at the time of transaction.	12,500	0.13	0.13	0	1
Single Tenant	Dummy variable is 1 if the property is occupied by a single tenant.	12,500	0.00	0.07	0	1
Renewal	Dummy variable is 1 if lease type is renewal.	12,500	0.25	0.43	0	1

Table A1. Cont.

Variable Name	Variable Description	N	$\mu$	$\sigma^2$	Min	Max
Expansion/Extension	Dummy variable is 1 if lease type is expansion/extension.	12,500	0.11	0.31	0	1
Other Transaction	Dummy variable is 1 for all other lease types (excl. new transactions)	12,500	0.02	0.15	0	1
Lease Term	Lease length in years.	12,500	6.44	3.70	0.08	41
Transaction Size	The total amount of space leased by the tenant in the transaction (in square feet).	12,500	16.47 k	36.58 k	95	1.60 m
Net	Dummy variable is 1 in lease structures where tenant pays for utilities.	12,500	0.06	0.24	0	1
Location Controls:						
New York	Dummy variable is 1 if lease/building is in New York.	12,500	0.38	0.49	0	1
Washington DC	Dummy variable is 1 if lease/building is in Washington DC.	12,500	0.17	0.37	0	1
Chicago	Dummy variable is 1 if lease/building is in Chicago.	12,500	0.17	0.38	0	1
Submarket Rent	Average annual market rent observed at the submarket level (per square foot).	12,500	58.31	15.17	8.41	91
Submarket Vacancy	Average annual vacancy rate observed at the submarket level.	12,500	0.027	0.09	0.00	0.23

Note: Thousands (k) and millions (m) are abbreviated. Dummy variables indicating the presence of atrium, balcony, all-day access to the building, air conditioning, conference room, dry cleaner, food facilities/restaurant, concierge, and data centre are excluded from this table. Submarket and time control variables are also excluded. The reference category is comprised of new transactions obliging the landlord to cover utilities (gross leases) signed in Class A, masonry, and primarily office type buildings in San Francisco in (Q'1) 2011.

Table A2. Independent variables—Scorecard components. Source: LEED User, USGBC website.

Category	Credits	Main Requirements
Energy Management	Commissioning	<ul style="list-style-type: none"> <li>Determine possible conservation measures.</li> <li>Develop a report, compile a systems manual, and develop an ongoing commissioning plan.</li> </ul>
		<ul style="list-style-type: none"> <li>Implement all no-/low-cost measures and provide training to building staff.</li> <li>Repeat system testing and evaluation every 2 years.</li> </ul>
	Performance measurement	<ul style="list-style-type: none"> <li>Building must have a Building Automation System (BAS) that monitors and controls HVAC and lighting systems.</li> <li>Submetering of end-uses such as space heating and cooling, area lighting, and ventilation fans.</li> </ul>
		<ul style="list-style-type: none"> <li>Develop and implement an ongoing indoor air quality (IAQ) management program, with the intent of maintaining good IAQ and preventing problems.</li> <li>IAQ management program</li> </ul>

Table A2. Cont.

	Category	Credits	Main RMainequirements
Indoor Environmental Quality	Air	<ul style="list-style-type: none"> <li>Outdoor air delivery monitoring</li> </ul>	<ul style="list-style-type: none"> <li>Install permanent monitoring systems that alert operators when outflow air monitoring drops more than 15% below the minimum set point.</li> </ul>
		<ul style="list-style-type: none"> <li>Increased ventilation</li> </ul>	<ul style="list-style-type: none"> <li>Increase ventilation rates throughout the building to achieve at least 30% higher than industry standard (ASHRAE 62.1-2007).</li> </ul>
		<ul style="list-style-type: none"> <li>Reduction of particulates in air distribution</li> </ul>	<ul style="list-style-type: none"> <li>Use high quality air filters at outside air intakes (MERV 13 filters must be used at all outside air intakes; no spaces may be omitted).</li> </ul>
	Comfort	<ul style="list-style-type: none"> <li>Comfort Survey</li> </ul>	<ul style="list-style-type: none"> <li>Implement an indoor environment survey and take steps to remedy problems identified through survey responses.</li> </ul>
		<ul style="list-style-type: none"> <li>Lighting Controls</li> </ul>	<ul style="list-style-type: none"> <li>Provide lighting controls for at least 50% of occupants.</li> </ul>
		<ul style="list-style-type: none"> <li>Thermal Monitoring</li> </ul>	<ul style="list-style-type: none"> <li>Implement continuous monitoring of air temperature and humidity and periodic measures of air speed and radiant temperature.</li> </ul>

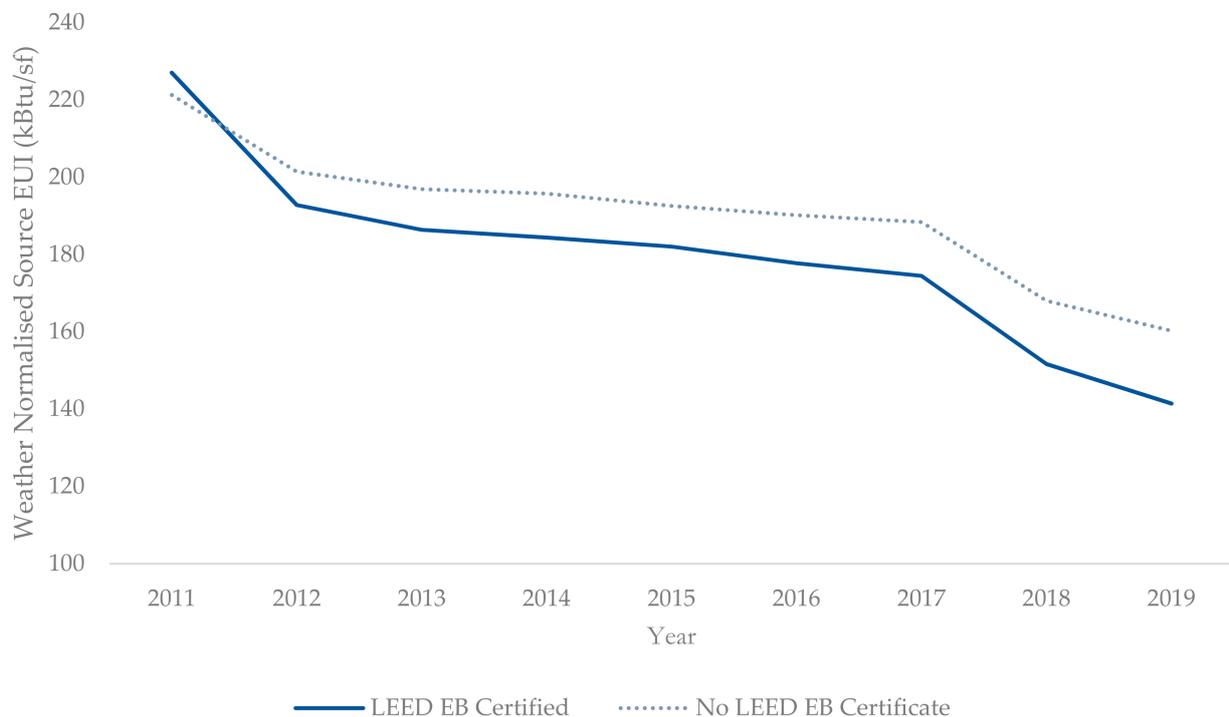
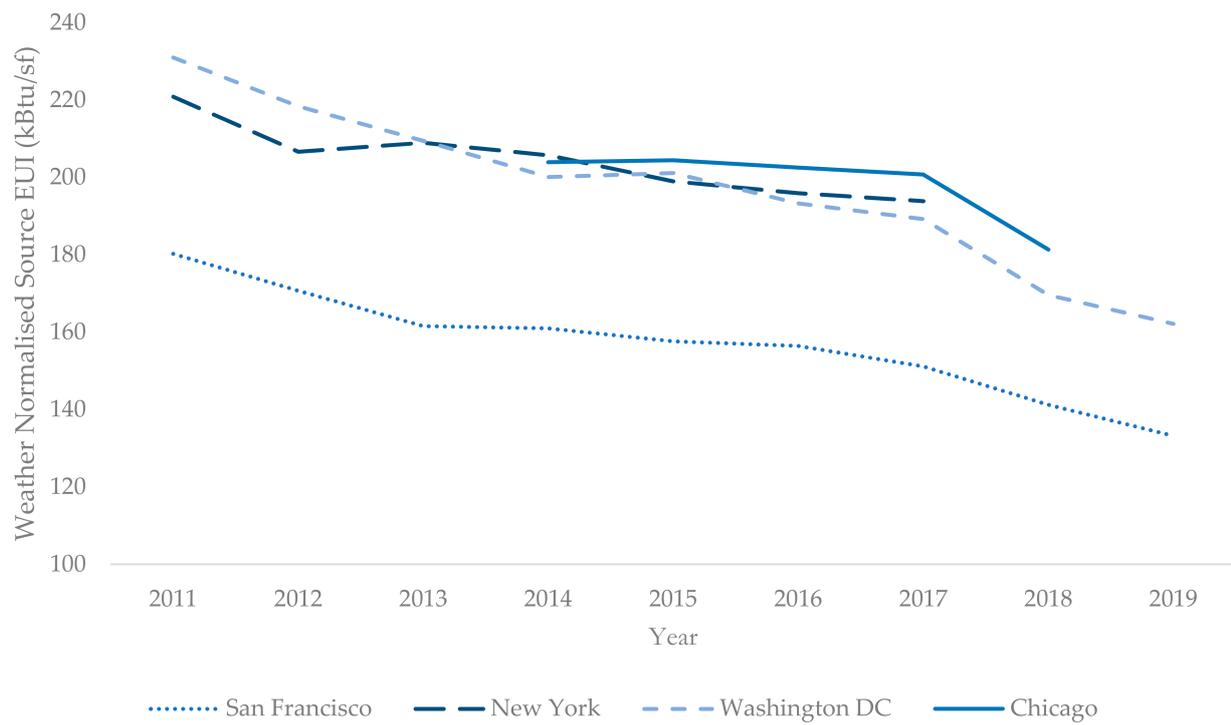
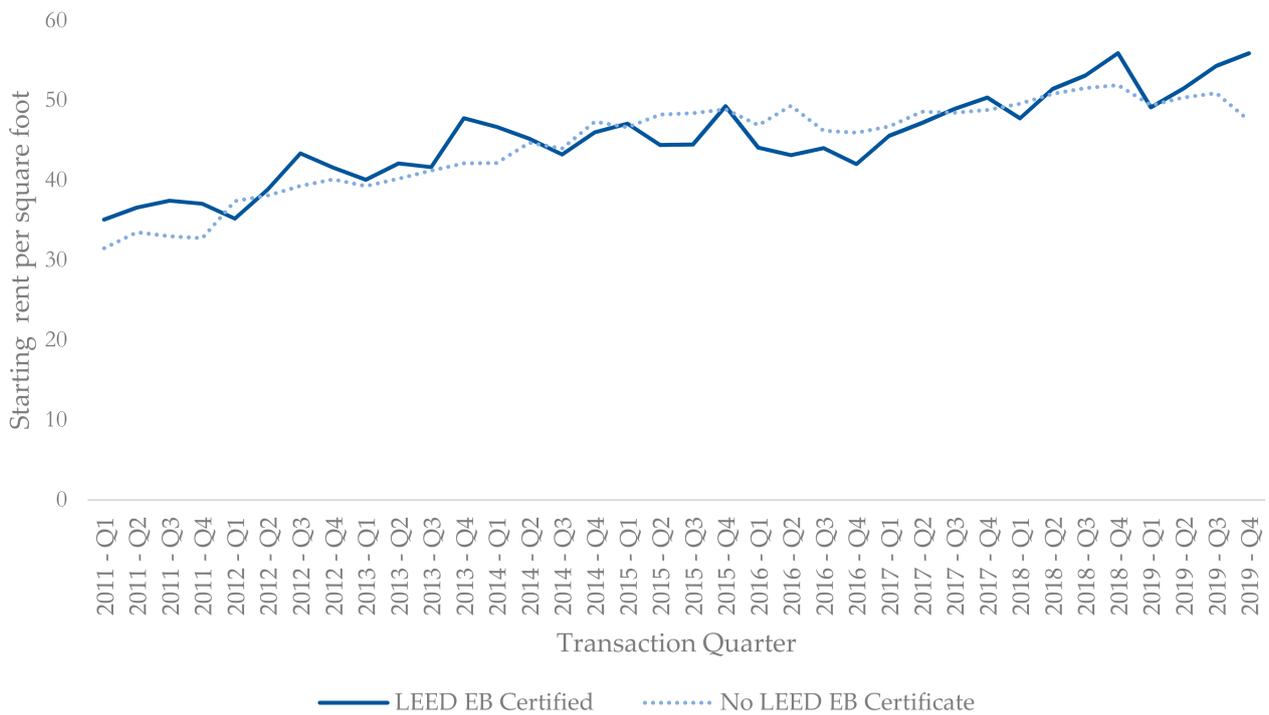


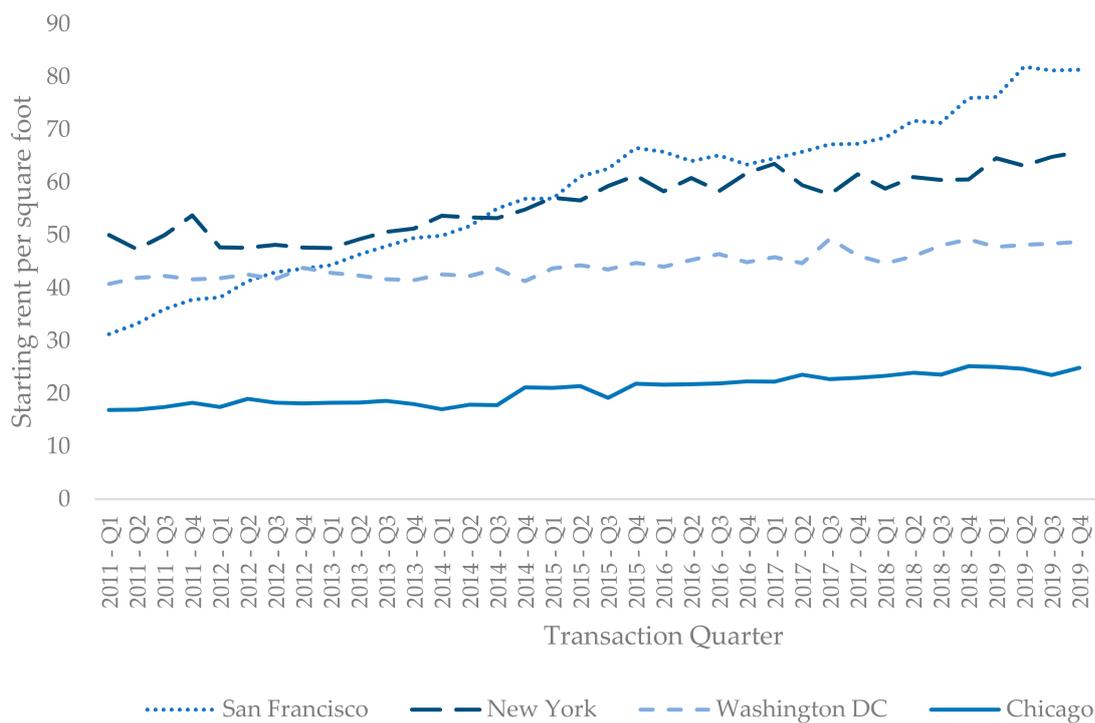
Figure A1. Average source energy use intensity by LEED EBOM certification status. Source: Municipal Benchmarking Reports, USGBC.



**Figure A2.** Average source energy use intensity by city (2011–2019). Source: Municipal Benchmarking Reports.



**Figure A3.** Average starting rent by LEED EBOM certification status (2011–2019). Source: CompStak, USGBC.



**Figure A4.** Average Starting Rent by City (2011–2019); Source: CompStak.

## Appendix B

**Table A3.** Source energy difference by certification level relative to non-LEED EBOM in each city.

City	Certified	Silver	Gold	Platinum	Aggregate
San Francisco	0.14 (0.04)	0.04 (0.19)	−0.05 (0.01)	−0.09 (0.00)	−0.06 (0.00)
Washington DC	0.14 (0.06)	−0.08 (0.01)	−0.09 (0.00)	−0.09 (0.00)	−0.08 (0.00)
Chicago	0.13 (0.00)	−0.04 (0.19)	−0.11 (0.00)	0.06 (0.00)	−0.06 (0.00)
New York	0.01 (0.72)	0.07 (0.07)	0.03 (0.06)	n/a	0.06 (0.00)
Aggregate	0.06 (0.03)	0.04 (0.01)	−0.07 (0.00)	−0.14 (0.00)	−0.07 (0.00)

Note: Energy savings have a negative coefficient sign. *p*-values are shown in brackets.

**Table A4.** Effect sizes (Cohen's *d*) of different certification levels on the logarithm of source energy use intensity relative to the non-LEED EBOM certified building group in each respective city.

City	Certified	Silver	Gold	Platinum	City Aggregate
San Francisco	0.49	0.15	−0.17 **	−0.40 **	−0.22 **
Washington DC	0.50	−0.31 **	−0.35 **	−0.48 **	−0.33 **
Chicago	0.42	−0.12	−0.36 **	0.35	−0.20 **
New York	−0.04	0.27	0.17	n/a	−0.23
Aggregate	0.19	0.13	−0.23 **	−0.60 **	−0.18 **

Note: The sample consists of LEED EBOM certified buildings under versions v2, v3, and v4. There are no Platinum level projects for the city of New York in our sample. Aggregate effects represent pooled LEED EBOM effect sizes for each respective city and certification levels. \*\* Significance at 95% confidence interval.

**Table A5.** Comparison of the control and treatment groups.

	Treatment	Control	Cohen's d	p-Value
<b>Source EUI</b>				
N	2714	2714		
$\mu$	173.211	192.081		
$\sigma^2$	42.830	66.080		
Cohen's d			−0.339 (small)	
p-value				0.000
<b>Starting Rent</b>				
N	3843	3843		
$\mu$	50.905	49.359		
$\sigma^2$	21.231	17.717		
Cohen's d			0.079 (small)	
p-value				0.001

Note: Cohen's d (effect size) is calculated by subtracting the control group mean from the mean of the treatment group and divided by a pooled standard deviation.

**Table A6.** Energy regressions—Part 1. Complete results.

Model	(1)	(2)	(3)
<b>Fixed Part</b>			
$EBOM_i$	−0.031 ***		
$EBOM_{it}$	−0.027 **	−0.032 ***	
LEED Design	−0.003	−0.018	0.027
Vacancy	−0.529 ***	−0.544 ***	−0.594 ***
Net	−0.040 **	−0.083 *	−0.099
Class B	0.016	−0.048 **	0.025
Single Tenant	0.099 ***	0.096	0.096
Data centre	0.635 ***	0.732 ***	—
Metal	−0.065 **	−0.065	−0.055
Concrete	0.033 *	0.038 *	0.012
Steel	0.075 ***	0.058 ***	0.022
Wood	−0.414 ***	−0.472 ***	
LEED EBOM Certification—Time Controls:			
4 Years Before			−0.006
3 Years Before			−0.003
2 Years Before			−0.012
1 Year Before			−0.029
Year of Certification			−0.042
1 Year After			−0.080 **
2 Years After			−0.054
3 Years After			−0.052
4 Years After			−0.031
5 Years After			−0.043
Mixed/Multifamily	0.193	0.166	
Industrial	−0.040	−0.087	−0.000
Retail	−0.022	0.169	0.218
Built/Last Renovated	−0.000	0.000	−0.000
Building Size (log)	0.022 ***	0.027 ***	0.043 ***
Storeys	−0.001 *	−0.000	−0.001
Washington DC	0.270 ***	0.222 ***	0.300 ***
Chicago	0.292 ***	0.205 ***	0.380 ***
New York	0.192 ***	0.215 ***	0.407 ***
Year: 2012	−0.224 ***	−0.112 ***	−0.079 ***
Year: 2013	−0.299 ***	−0.176 ***	−0.154 ***
Year: 2014	−0.350 ***	−0.201 ***	−0.177 ***
Year: 2015	−0.364 ***	−0.224 ***	−0.195 ***
Year: 2016	−0.362 ***	−0.223 ***	−0.180 ***
Year: 2017	−0.470 ***	−0.307 ***	−0.263 ***

Table A6. Cont.

Model	(1)	(2)	(3)
Year: 2018	−0.486 ***	−0.335 ***	−0.269 ***
Year: 2019	−0.513 ***	−0.344 ***	−0.266 ***
Air Conditioning	−0.019	−0.007	−0.057 *
All-day access	0.014	0.010	0.007
Atrium	0.040 ***	0.034 *	−0.006
Balcony	0.052 ***	0.033	0.048
Conference	−0.033 ***	−0.027	−0.034
Concierge	0.040 **	0.051	0.030
Dry Cleaner	−0.031	−0.007	−0.044
Fitness	0.056 ***	0.042 *	0.050 *
Food/Restaurant Facilities	0.025 **	0.003	−0.017
Manager	−0.017	−0.016	−0.035
Roof Terrace	0.024	−0.023	−0.007
Intercept	4.808 ***	5.011 ***	4.477 ***
<b>Random Parameters</b>			
$\sigma^2$ Building Intercept		0.057	0.033
$\sigma^2$ Residual		0.009	0.006
# of groups (building)		667	303
AIC	−1990	−20,709	−20,869
BIC	−1707	−20,418	−20,575
Overall R <sup>2</sup>	0.382		
# of observations	5428	5428	1706

Note: the dependent variable is the logarithm of source energy use intensity per square foot. Model (1) and Models (2)–(3) employ a difference-in-difference (DiD) and multi-level (MLM) approaches, respectively. All of the above models employ sampling weights generated from a GBM. Models (1)–(2) utilise the whole sample of LEED EBOM certified and non-certified buildings including all rating versions. Model (3) applies a sample of LEED EBOM (v3) certified buildings only, covering a period of 5 years before certification until the end of the 5-year certification period, with the reference period comprised of observations 5 years before certification. Huber–White standard errors are employed in the presented models. Standard errors and *t*-statistics can be made available upon request. \*\*\*  $p < 0.01$ , \*\*  $p < 0.05$ , \*  $p < 0.1$

Table A7. Energy regression—Part 2. Complete results.

Model	(4)	(5)	(6)	(7)	(8)	(9)
<b>Fixed Part</b>						
Energy Management	0.004 *		−0.005 ***			
Measurement		0.005		−0.014		
Commissioning		0.011 **		−0.010 **		
Indoor Environment					0.008 **	
IAQ Plan						0.009
IAQ Outdoor Monitoring						0.099 **
Particulates						0.022
Renovation						−0.005
Ventilation						−0.009
Comfort Survey						0.018 *
Thermal Monitoring						0.028
Lighting Controls						−0.005
LEED Design	0.036	0.036	0.045 *	0.046 *	0.031	0.042 *
Mixed/Multifamily	−0.193 ***	−0.186	−0.170	0.129	−0.165	−0.169
Industrial	0.186 ***	0.203			0.171	0.163
Retail	0.224 ***	0.169	0.218	0.223	0.168	0.174
Net	−0.024 *	−0.025	−0.028 **	−0.028 **	−0.026	−0.031 *
Vacancy	−0.546 ***	−0.543 ***	−0.568 ***	−0.572 ***	−0.547 ***	−0.586 ***
Built/Last Renovated	−0.000	−0.000 *	−0.000	−0.000	−0.000	−0.000
Data Centre	—	—	—	—	—	—
Single Tenant	0.110 **	0.122 *	0.135 *	0.135 *	0.105	0.099
Class B	0.005	0.009	0.005	0.001	0.010	0.026
Building Size (log)	0.042 **	0.040 **	0.047 **	0.047 **	0.044 **	0.034
Storeys	−0.005 *	−0.005 *	−0.005 **	−0.004 *	−0.005 *	−0.004
Metal	−0.082	−0.077	−0.059	−0.038	−0.073	−0.073

Table A7. Cont.

Model	(4)	(5)	(6)	(7)	(8)	(9)
Concrete	0.004	0.004	0.003	0.009	0.001	0.026
Steel	0.028	0.027	0.020	0.017	0.029	0.045 *
Air conditioning	−0.005	−0.006	−0.023	−0.016	−0.002	−0.001
All-day access	−0.047 **	−0.045 **	−0.029	−0.031	−0.045 **	−0.030
Atrium	−0.001	−0.004	0.011	0.006	−0.003	−0.002
Balcony	0.044	0.044	0.035	0.023	0.041	0.036
Conference	0.000	−0.004	−0.026	−0.019	−0.005	−0.004
Concierge	−0.014	−0.013	−0.005	−0.014	−0.014	0.001
Dry cleaner	−0.013	−0.016	−0.017	0.014	−0.015	−0.013
Fitness	0.041	0.047 *	0.052 **	0.052 **	0.046 **	0.042*
Food/Restaurant Facilities	0.006	0.008	0.004	−0.002	0.005	0.013
Manager	0.011	0.016	0.009	0.016	0.019	0.016
Roof terrace	0.023	0.035	0.020	0.011	0.035	0.014
City Controls:						
Washington DC	0.265 ***	0.265 ***	0.296 ***	0.296 ***	0.268 ***	0.280 ***
Chicago	0.340 ***	0.341 ***	0.348 ***	0.350 ***	0.348 ***	0.353 ***
New York	0.375 ***	0.370 ***	0.355 ***	0.345 ***	0.384 ***	0.410 ***
Post Performance Period			−0.022 **	−0.022 **		
Year: 2012	0.012	0.012	−0.048 ***	−0.043 ***	0.011	0.049 *
Year: 2013	−0.066 ***	−0.066 ***	−0.108 ***	−0.104 ***	−0.066 ***	−0.041 *
Year: 2014	−0.077 ***	−0.076 ***	−0.134 ***	−0.129 ***	−0.076 ***	−0.050 **
Year: 2015	−0.094 ***	−0.094 ***	−0.147 ***	−0.147 ***	−0.093 ***	−0.070 ***
Year: 2016	−0.116 ***	−0.116 ***	−0.169 ***	−0.169 ***	−0.115 ***	−0.093 ***
Year: 2017	−0.142 ***	−0.142 ***	−0.195 ***	−0.198 ***	−0.140 ***	−0.123 ***
Year: 2018	−0.264 ***	−0.264 ***	−0.320 ***	−0.316 ***	−0.260 ***	−0.240 ***
Year: 2019	−0.270 ***	−0.271 ***	−0.337 ***	−0.337 ***	−0.267 ***	−0.246 ***
Intercept	4.500 ***	4.500 ***	4.553 ***	4.554 ***	4.467 ***	4.633 ***
<b>Random Parameters</b>						
$\sigma^2$ building intercept	0.022	0.022	0.020	0.022	0.021	0.021
$\sigma^2$ residual	0.007	0.007	0.008	0.008	0.007	0.006
# of buildings	303	303	303	303	303	303
AIC	−2007	−2006	−2319	−2318	−1788	−1781
BIC	−1768	−1762	−2099	−2098	−1555	−1512
# of observations	1377	1377	1580	1580	1377	1377

Note: the dependent variable is the logarithm of source energy use per square foot. A multi-level (MLM) approach is applied in the presented models with Huber-White standard errors. Models (4)–(5) and (8)–(9) employ a restricted sample of LEED EBOM v2009 buildings in the certification period only. Models (6)–(7) utilise LEED EBOM v2009 before and after certification, while excluding observations in the performance period (one year prior to certification) and the year of certification. Standard errors and *t*-statistics can be made available upon request. \*\*\*  $p < 0.01$ , \*\*  $p < 0.05$ , \*  $p < 0.1$

Table A8. Rent regression—Part 1. Complete results.

Model	(1)	(2)	(3)	(4)
<b>Fixed Part</b>				
$EBOM_i$	−0.005	−0.004		
$EBOM_{it}$	0.030 ***	0.028 ***	0.027 ***	0.021 **
Net	−0.087 ***	−0.097 ***	−0.063 ***	−0.086 ***
$EBOM_{it}$ * Net		0.020		0.050 **
LEED Design	0.009	0.010	0.065 ***	0.065 ***
Source EUI (log)	0.012	0.012	−0.033	−0.033
Vacancy (quarterly)	−0.015	−0.015	−0.030	−0.030
Transaction Size (log)	−0.007 **	−0.007 **	−0.004	−0.004
Lease Term	0.008 ***	0.008 ***	0.006 ***	0.006 ***
Class B	0.003	0.003	−0.031	−0.031
Renewal	0.065 ***	0.065 ***	0.066 ***	0.066 ***
Expansion	0.045 ***	0.045 ***	0.035 ***	0.035 ***
Other Transaction	0.053 ***	0.053 ***	0.052 ***	0.052 ***
Mixed/Multifamily	−0.118 ***	−0.117 ***	−0.041	−0.041

Table A8. Cont.

Model	(1)	(2)	(3)	(4)
Industrial	−0.569 ***	−0.569 ***	−0.368 ***	−0.368 ***
Retail	0.179 ***	0.180 ***	0.291 ***	0.291 ***
Building Size (log)	0.048 ***	0.048 ***	0.027 **	0.027 **
Built/Last Renovated	−0.001 ***	−0.001 ***	−0.001 *	−0.001 *
Storeys	0.001 ***	0.001 ***	0.001	0.001
Air conditioning	−0.046 ***	−0.046 ***	−0.011	−0.011
All-day access	0.015 **	0.015 **	0.008	0.008
Atrium	0.003	0.002	0.010	0.010
Balcony	0.017 *	0.017 *	−0.009	−0.009
Conference	0.017	0.017 *	−0.003	−0.003
Dry Cleaner	−0.051 ***	−0.051 ***	−0.023	−0.023
Food/Restaurant Facilities	0.022 ***	0.022 ***	0.014	0.014
Management	−0.019 ***	−0.020 ***	−0.015	−0.015
Roof Terrace	0.052 ***	0.052 ***	0.046 ***	0.046 ***
Submarket Controls:				
Average Submarket Rent	0.831 ***	0.831 ***	0.988 ***	0.988 ***
Average Submarket Vacancy Rate	−0.465 **	−0.465 **	−0.536 **	−0.535 **
Intercept	−0.421 *	−0.421 *	−0.206	−0.198
Submarket Dummies	Yes	Yes	No	No
<b>Random Parameters</b>				
$\sigma^2$ Submarket Intercept			0.013	0.013
$\sigma^2$ Building Intercept			0.020	0.020
$\sigma^2$ Residual			0.024	0.024
# of groups (submarket)			50	50
# of groups (building)			667	667
AIC	−3266	−4520	−18,096	−18,127
BIC	−2488	−1746	−17,609	−17,634
R <sup>2</sup>	0.804	0.804		
# of observations	7686	7686	7686	7686

Note: The dependent variable is the logarithm of starting rent per square foot. Models (1)–(2) and (3)–(4) employ difference-in-differences (DiD) and multi-level (MLM) specifications, respectively. Huber–White standard errors are employed in the presented models. All of the above models employ sampling weights generated from a GBM. Standard errors and t-statistics can be made available upon request. \*\*\*  $p < 0.01$ , \*\*  $p < 0.05$ , \*  $p < 0.1$ .

Table A9. Rent regression—Part 2. Complete results.

Model	(5)	(6)	(7)	(8)	(9)	(10)
<b>Fixed Part</b>						
Energy Management	0.004 *	0.005 **				
Energy Management * Net		−0.010				
Commissioning			0.012 **			
Measurement			−0.016			
Indoor Environment				0.013 **	0.013 **	
Indoor Environment * Net					−0.000	
IAQ Plan						0.031
IAQ Outdoor Monitoring						0.133 ***
Particulates						−0.004
Renovation						0.009
Ventilation						0.028
Comfort Survey						0.012
Lighting Controls						0.031
Thermal Monitoring						0.078 **
Source EUI (log)	0.064 **	0.063 **	0.063 **	0.064 **	0.064 **	0.059 **
LEED Design	0.071 *	0.073 *	0.074 **	0.070 *	0.070 *	0.060
Net	−0.047 ***	−0.040 ***	−0.047 ***	−0.047 ***	−0.050 ***	−0.047 ***
Vacancy (quarterly)	−0.032	−0.036	−0.035	−0.035	−0.037	−0.029
Transaction Size (log)	−0.001	−0.001	−0.001	−0.001	−0.001	−0.001
Renewal	0.030 ***	0.029 ***	0.030 ***	0.030 ***	0.030 ***	0.030 ***

Table A9. Cont.

Model	(5)	(6)	(7)	(8)	(9)	(10)
Expansion	0.012	0.013	0.012	0.012	0.012	0.012
Other Transaction	0.029	0.029	0.029	0.029	0.029	0.029
Mixed/Multifamily	0.001	0.023	0.002	0.009	0.009	0.026
Lease Term	0.009 ***	0.009 ***	0.009 ***	0.009 ***	0.009 ***	0.009 ***
Class B	0.009	0.010	0.009	0.007	0.006	−0.000
Building Size (log)	0.043 **	0.042 **	0.042 **	0.046 **	0.046 **	0.039 *
Built/Last Renovated	−0.001 *	−0.001 *	−0.001 *	−0.001 *	−0.001 *	−0.001 *
Storeys	0.002 *		0.002 *	0.002	0.002	0.002 *
Air Conditioning	−0.053 **	−0.054 **	−0.052 **	−0.051 **	−0.051 **	−0.053 **
All-day access	−0.012	−0.013	−0.013	−0.018	−0.018	−0.025
Atrium	−0.019	−0.018	−0.015	−0.019	−0.019	−0.028
Balcony	−0.019	−0.019	−0.021	−0.019	−0.019	−0.014
Conference	−0.009	−0.017	−0.010	−0.013	−0.013	−0.014
Dry Cleaner	−0.000	−0.004	0.002	−0.001	−0.001	−0.002
Food/Restaurant Facilities	0.000	−0.002	0.002	−0.004	−0.004	−0.002
Management	−0.004	−0.009	−0.005	0.001	0.001	0.006
Roof Terrace	0.080 ***	0.079 ***	0.081 ***	0.078 ***	0.077 **	0.069 **
Submarket Controls:						
Average Submarket Rent	0.878 ***	0.875 ***	0.878 ***	0.883 ***	0.883 ***	0.899 ***
Average Submarket Vacancy Rate	−1.083 ***	−1.108 ***	−1.095 ***	−1.055 ***	−1.058 ***	−1.013 ***
Intercept	−0.817 **	−0.796 **	−0.792 **	−0.884 ***	−0.888 **	−0.850 **
Submarket Dummies	No	No	No	No	No	No
<b>Random Effects</b>						
$\sigma^2$ Submarket Intercept	0.018	0.018	0.018	0.017	0.017	0.016
$\sigma^2$ Building Intercept	0.013	0.013	0.013	0.013	0.013	0.013
$\sigma^2$ Residual	0.023	0.023	0.023	0.023	0.023	0.023
# of groups (submarket)	35	35	35	35	35	35
# of groups (building)	303	303	303	303	303	303
AIC	−2376	−2382	−2375	−2373	−2372	−2377
BIC	−1961	−1960	−1954	−1959	−1960	−1919
# of observations	3287	3287	3287	3287	3287	3287

Note: The dependent variable is the logarithm of starting rent per square foot. Models (5)–(10) employ a multi-level (MLM) specification with Huber–White standard errors. Standard errors and *t*-statistics can be made available upon request. \*\*\*  $p < 0.01$ , \*\*  $p < 0.05$ , \*  $p < 0.1$

## Appendix C

### Generalised Boosted Model (GBM)

The GBM is implemented using twang Stata package, which is executed in R. We select the option of running 10,000 iterations with a maximum of 3 interactions between covariates and a shrinkage option of 0.01 to increase the smoothness of the resulting model. As a stopping rule, we apply the weights generated from GBM iterations used to minimise mean standardized bias (effect size). Estimation of the weights is followed by a range of diagnostic checks to ensure that the specified number of iterations is sufficient. Among those are investigation of the convergence and optimisation plots as well as propensity score box plots to check that there is sufficient overlap between the explored certification levels. Finally, the balance between the covariate distributions is assessed for the treatment and control groups prior to the investigation of the causal effects.

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